

AL FUJAIRAH NATIONAL
INSURANCE COMPANY PJSC



2025

SUSTAINABILITY REPORT

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ABOUT THIS REPORT

We are pleased to present you the annual ESG report of 'Al Fujairah National Insurance Company' (AFNIC) for the period from 1/1/2025 to 31/12/2025. With over 45 successful years in the insurance value chain, AFNIC takes great pride in its transparent and ethically viable business model. Thus, through this report AFNIC seeks to further demonstrate its allegiance towards sustainable development practices using tangible and quantifiable measures aligning with the UN SDG 17, Abu Dhabi Economic Vision 2030, UAE Green Agenda 2015-2030 and UAE Centennial Plan 2071.

This report was constructed with reference to the Global Reporting Initiative (GRI) 'Core option' framework and include materials that are most important to our business and stakeholders. The information in this report was published on March 2025.

The GRI content Index will be available at the end of this report starting from page 64.

AFNIC welcomes any feedback or inquiries relating to this report through any of the following channels:

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[AFNIC Sustainability Report 2023](#)

[AFNIC Sustainability Report 2024](#)

A MESSAGE FROM OUR CHIEF EXECUTIVE OFFICER

In this report, I am proud to present you with our efforts to achieve a sustainable business model, which has been the focal point of our success and growth. Our operations are aligned with the company's sustainability strategy to ensure creating shared value for all our stakeholders and achieving financial and operational profitability.

At AFNIC, we have been operating in the UAE since 1976 with success thanks to our progressively diversified operations. Our operations are aligned with the company's sustainability strategy to ensure creating shared value for all our stakeholders and achieving financial and operational profitability.

We monitor our sustainability performance in an effective way through the activities we conduct under the guidance of our Board of Directors. Our sustainability objectives are in line with the United Nations Sustainable Development Goals 2030, UAE Economic Vision 2030, UAE Green Agenda 2015-2030, and UAE Centennial Plan 2071.

That will not change going forward – we will continue to secure the future of our customers and society sustainably.

Along the years, we have made significant efforts to conduct business responsibly and achieve sustainable growth.



We developed a sustainability framework to ensure that our operations are performed in a responsible manner. We continued to improve our recruitment processes and talent management to ensure that we always employ and retain the best talent to lead the company forward, while adhering to the principles of integrity, transparency and accountability.

Why do we consider this non-financial report so important? Because we believe that the more our efforts are recognized and the more transparent we are about our plans, the greater the chances of others being encouraged to consider adopting sustainable strategies.

Further, we believe that presenting such sustainability report will serve as catalyst for self-assessment and continued improvement in our sustainability journey.

Finally, I would like to express my gratitude to all our shareholders, customers, and employees for their loyalty and trust they have placed in us. We will continue to grow our business and comply with the best governance practices and operate responsibly.

Sincerely Yours,

Antoine ALMaalouli

CEO – Al Fujairah National Co. PJSC

ABOUT AFNIC

For over four decades now, Al Fujairah National Insurance Co (AFNIC) is the only insurer in the United Arab Emirates that has its headquarters in Fujairah, situated in the Eastern part of the country. AFNIC serves a multitude of clients across a wide-spectrum of industries throughout the UAE.

Established in 1976, under the patronage of the Ruler of Fujairah, AFNIC is a Public Joint Stock Company, registered under the Federal Company Law, and Federal Insurance Law with the Government of Fujairah as the major Shareholder with 80.07% shareholding, along with Fujairah Investment Company holding 16.84% shareholding, and the rest 3.089% shares are held by other natural persons respectively.

AFNIC has a wide network of full-fledged branch offices spread throughout the UAE. It has an active presence in Fujairah with branches in Abu Dhabi, Dubai, Sharjah, Dibba, and Khorfakkan, moreover, it operates two claim offices and more than 40 sales outlets in multiple locations throughout the UAE, offering all its services under one roof for the convenience of customers.

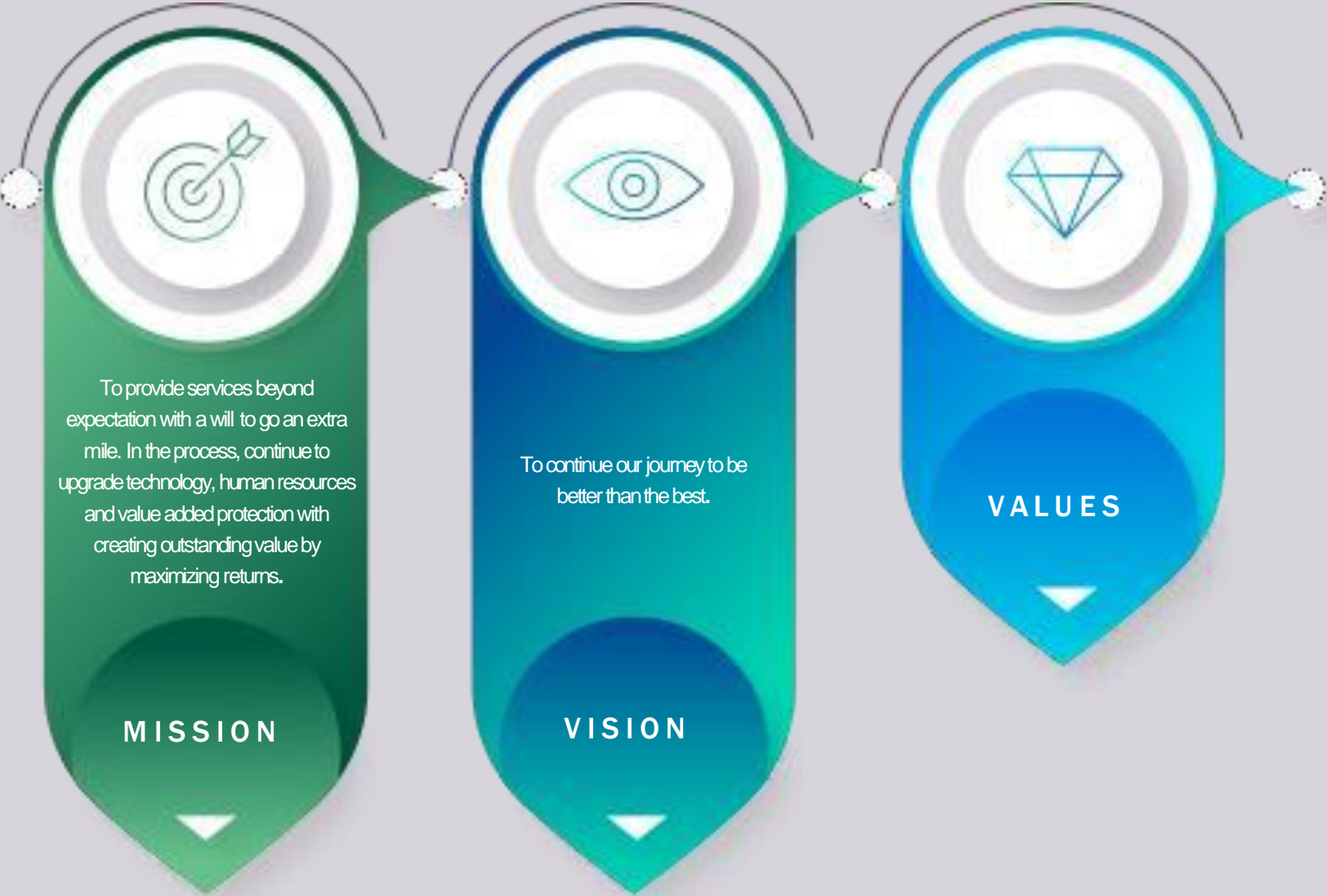
The company underwrites all classes of Property and Liability insurances, including Motor Vehicles and Marine Vessels, to Jet Aircrafts, Port Operators' Liability, Group Life, Medical, and much more – serving both individual and corporate clients.

AFNIC is supported by a panel of strong Reinsurance securities, and is backed with expertise of over 47 years.

Our AM Best credit rating of B++ (Good) endorses our stable financial position.



OUR CHARTER



Integrity

Customer focus

Respect

Excellence

Positive Attitude

Honesty

Professionalism

Loyalty

WHAT OUR VALUES MEAN TO US?

Integrity and Honesty is pivotal at AFNIC, we believe it has immense potential in building lasting trust and loyalty among customers, employees, investors and other stakeholders. Therefore, At AFNIC we recruit highly ethical individuals warranting them through thorough background check on their character prior to their employment.



Customer focus: Customers are our kings. They are the center of our decision-making. At AFNIC we always give prevalence to our customer's needs, wants, suggestions and try to resolve their grievances as soon as practically possible ensuring they do not face the same shortcoming in the future.



Professionalism, Positive Attitude, and Excellence: as a business, our attitude, the way we carry ourselves and communicate with others determine our success and longevity in the market. We understand this and therefore; AFNICs vision of "being better than the best" translates through our highly professional and approachable work environment that fosters positive attitude along with the continuous improvement corporate strategies in place which helps us deliver our products and services with excellence.



Respect and Loyalty: Respect is integral for a healthy work environment. At AFNIC, we take dealing with respect sincerely and the tone is set at the top. Our leaders ensure everyone is treated with respect and is made to feel important on a regular basis; this creates a feeling of belongingness and thus builds loyalty among employees, which is reflected in our average organizational tenure being 9 years.



Our values determine our purpose and course of action. It paves ways for our strategies, policies and day-to-day work plan. Since inauguration, our values acted as a catalyst for AFNIC to sustain and thrive in the present market.

All of AFNICs values are intertwined to manifest its organizational culture that reinforces the company's broader goals and feeds into its everyday decision and work.

2025 KEY HIGHLIGHTS

PARTICULAR	2024	2025	%CHANGE/ GROWTH
Net Profit (AED'M)	25.0	71.5	186%
Net Technical Profit (AED'M)	2.6	51.0	1,878%
Non-Motor Gross Premium (AED' M)	247.9	293.9	18%
Investment Profit (AED' M)	32.8	37.3	14%
EPS (AED)	18.80	53.70	186%
Total Premium Revenue (AED' M)	421.4	657.9	56%
Total % of Females in Workforce	42.4%	45.32%	6.9%
Total Local Investments (AED)	195,000	245,900	26 %
Total Hours of Training Provided to Employees	1,935	943	(51.27%)

RECOGNITION

AFNIC

FloodGuard was initially developed as a stand-alone product and is now offered as a bundled coverage with Motor Third-Party policies in response to increased demand for flood protection among motorists.

- Development of the complaints system to effectively receive, track, and respond to customer complaints.
- AFNIC 2024 Annual Report Highlights presented to the AFNIC Board of Directors using AI avatars.
- Opened New outlets at strategic locations.
- Created QR code stand for customers to download the AFNIC App
- Worked to develop interactive videos, for motor insurance renewal reminder, using AI.
- Enhanced employee well-being through the Wellness Program by organizing a fitness and health session and distributing sustainable wellness snack package.
- Appointment of a dedicated Data Protection Officer and established a specialized department.



PROTECT YOUR RIDE WITH
AFNIC
FLOODGUARD

AFNIC
AL FUJAIRAH NATIONAL INSURANCE CO

- Comprehensive Flood Protection
- Affordable Add-On
- Quick & Easy



DON'T WAIT FOR THE RAIN!
GET AFNIC FLOODGUARD TODAY!

GET A QUOTE
KNOW MORE

KEY EVENTS AND CONTRIBUTIONS

2023

- Sponsorship of Ain Al Ittihad Magazine: National Day for Armed Forces 4000
- Sponsorship of UAE Scout Pioneers
- Sponsorship of Emirates International Centre
- Sponsorship of Indian Social Club: UAE Open Badminton Tournament
- Sponsorship of Vishusandhya (Music event)
- Sponsorship of Zayed Radio for Qur'an
- Sponsorship of Rathayatra Cultural Event
- Sponsorship of Professional Championship
- Sponsorship of Kairali Eid-Ishal Cultural Event
- Sponsorship -Charitable cash donations to 4 individuals
- Sponsorship of Harvest Festival event by St. Peter's Jacobite Syrian Church
- Sponsorship of UAE Scout Pioneers
- Sponsorship -Fujairah International Marine Sports Club
- Sponsorship of Kairali Keralotsavam-2023
- Sponsorship of KMCC-for UAE National Day
- Sponsorship Payments for ISC
- Sponsorship of Aleph & Orchestra Event
- Sponsorship of Makara Vilakku Festival

2024

- Health Camp with the Ministry of Health & Prevention
- Landscape of Digital Disruption in the GCC Regional Insurance Agency, Gulf Insurance Federation
- Rising Gym Championships
- Zayed Radio for Quran - Five Third Party insurance policies.
- INCAS 12th Academic Excellence Award
- Onam Celebration by perumbavoor Pravasi Association
- Orumayude Ponnonam by Indian Cultural and Arts Society
- Indian Cultural and Arts Society
- Fujairah Government – the Collective wedding
- Emirate scouts Pioneer
- Establishment of Emirates schools
- Fujairah Traffic week 2024
- Ajman club for Disabled
- Al Ibtisamah rehabilitation center
- Emirate Red Crescent
- Sarah rehabilitation center
- Individual Charities
- Fujairah KMCC
- Sponsorship Payments for-Nair Service society
- Mandala Makaravilakku Maholsavam
- Keralotsavam 2024 Kairali Cultural Association
- Sponsorship for Harvest Festival
- Indian Social Club -Festival of India & Souvenir Book
- Fujairah Bodybuilding
- Fujairah Observer
- Thalam2024,Annual Dance Fiest
- KMCC-Uae National Day Sponsorship
- Police Today Magazine
- Sponsorship Payments for Indian Social Club

2025

- CSR-Philippines school, mosque, and waterwheel construction
- Ajman Club for Disabled.
- AL Tareq Rehabilitation & Autism Center.
- Fujairah International Piano competition.
- Indian Social Club – Souvenir book.
- Kerela Muslim Cultural Centre – Ameen Puthoor Memmorial Football tournament.
- Rising GYM-Powerlifting Competition-2025.
- UAE Scout Pioneers.
- Wakilak for Tourism.
- Zayed Radio For Qura'an.
- Donation to Individual.
- NSS Hindu College Changanassery Kalayasmrithi .
- Fujairah Culture & Media Authority
- Fujairah Traffic Week
- Indian Cultural and Arts Society
- Nair Service Society VishuSandhya
- Fujairah Bodybuilding Championship
- Sevanam SNDP Yogam Ponnonam
- Selected Bavikara UAE Cricket Premier League
- Indian Cultural & Arts Society Orumayde Ponnonam
- Fujairah Cricket Brothers Fujairah Super League
- Perumbavaar Pravasi Association Onam Celebration
- Keralotsavam-Kairali Cultural Association
- UAE Kerela Muslim Cultural Centre
- CAPSS Fujairah Mandala Makara Vilakku Festival

SUSTAINABILITY AT AFNIC

Sustainability is at the core of AFNICs operations as it seeks to position itself as a reliable and trustworthy insurance company through the cultivation of a lean organizational structure that maximizes clients value generation, all while creating financial growth opportunities. AFNICs pursuit “To provide services beyond expectations with a will to go an extra mile” serves as an integral factor for all the community development activities it diligently engages in and are recognized for. AFNIC ensures that its daily operations and investment activities facilitates the Local and Global ESG plan.





OUR APPROACH TO SUSTAINABILITY

We aim to integrate ESG factors into our insurance and investment businesses. AFNIC's sustainability approach is guided by key pillars of sustainability like Corporate Integrity, Amplifying Economic Impacts, Operating Responsibly, having a Strong Workforce, maintaining and developing Valued Relationships, and Supporting Our Communities. We continuously strive to adopt programs and initiatives in line with the objectives earmarked under each pillar.

STAKEHOLDER ENGAGEMENT



AFNIC follows an internal guide for determining and prioritizing key stakeholder groups. The factors affecting such prioritization include the stakeholders' potential impact on the company, their legitimate interests, their willingness to engage in constructive dialogue, and the alignment of their interests with the company's values and objectives.

AFNIC then creates a stakeholder map or matrix to visualize and categorize stakeholders based on their level of influence and interest. This mapping exercise can help identify key stakeholders with whom the company should engage with proactively.

To maintain transparency in the communication of our approach to stakeholder engagement. We elucidate the reasons for engaging with certain categories of stakeholders, and the mechanisms available for stakeholders to provide feedback or raise concerns. The purpose of the stakeholder engagement is multifaceted and essential across various sectors. Building Relationships, gathering Feedback and Insights, Enhancing Transparency and Accountability, Identifying potential Risks and opportunities that may impact our operations, reputation, or sustainability. Mitigating risks, and capitalizing on opportunities for innovation and growth, Promoting Social Responsibility and Sustainability by involving stakeholders in decision-making processes, this can ensure that our operational activities consider social, environmental, and ethical impacts, leading to more responsible and symbiotic outcomes.

The identification and prioritization of our key stakeholder groups were made through several internal discussions and assessments, and are shown in the figure below:

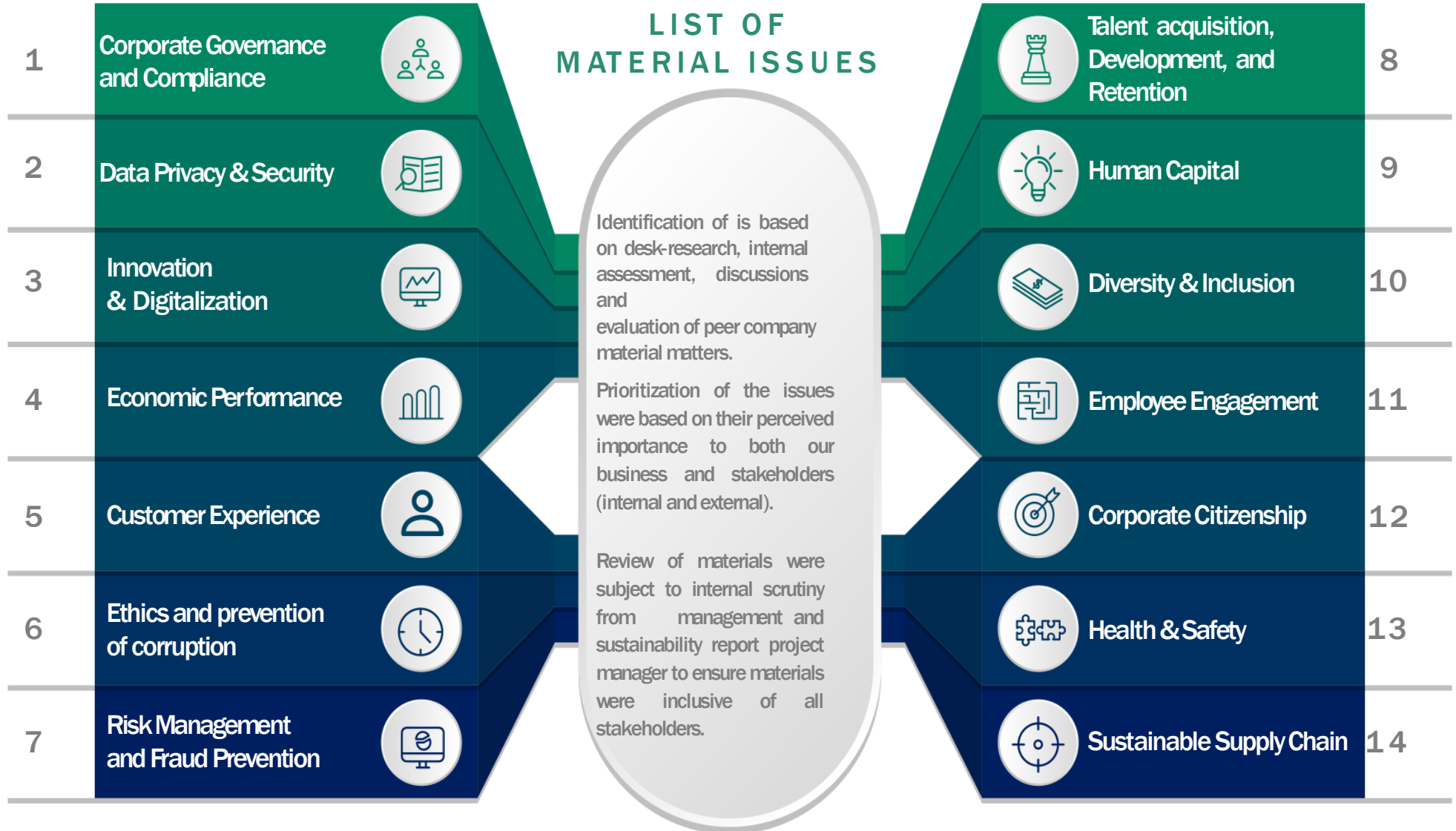


STAKEHOLDER ENGAGEMENT MAP

Key Stakeholder groups	Needs & Expectations	Methods Of Engagement
Customers	<ul style="list-style-type: none"> ➤ Innovative products/services ➤ Efficient and proactive customer service ➤ Multiple communication channels ➤ Competitive Pricing 	<ul style="list-style-type: none"> ➤ Social media channels such as Twitter, Facebook, Instagram, LinkedIn, WhatsApp 800 AFNIC (23642) ➤ YouTube, Official Website, Customer service Offices, 24/7 Call Center 800 AFNIC (23642). ➤ AFNICs official website (afnic.ae) to generate policy quotations for premium comparison.
Shareholders and Investors	<ul style="list-style-type: none"> ➤ Strong balance sheet and stable cash flow. Consistent dividend payment. ➤ Enhanced shareholder value through capital-gains. Pre-defined and managed risk profile. ➤ Well-grounded corporate governance framework. 	<ul style="list-style-type: none"> ➤ Annual Financial Report, Annual Corporate Governance Report. ➤ Annual general assembly meetings. Investor relations section on official website.
Workforce	<ul style="list-style-type: none"> ➤ Training and development opportunities. Diversity at work. ➤ Timely payment of wages. Safe and healthy workspace. ➤ Empowerment and Pay equality. Work-life balance. 	<ul style="list-style-type: none"> ➤ Regular Training and development Programs, Monthly meetings, Intranet (Employee portal), Employees Satisfaction Survey, Open door policy, Employees Suggestions Policy.
Suppliers and Business Partners	<ul style="list-style-type: none"> ➤ Timely credit payments, ethical business practice, fair and respectful treatment. 	<ul style="list-style-type: none"> ➤ Working Practices policy. ➤ Trainings & Workshops, Events, Personal contacts.
Local Community	<ul style="list-style-type: none"> ➤ Charitable initiatives to help lesser privileged communities. Social initiatives to promote health, education, security, sports and culture. Partnerships with other organizations to address social and environmental issues. 	<ul style="list-style-type: none"> ➤ Health and education campaigns, Participation and volunteering of employees, ➤ Donations to charitable causes, Sponsorships and internships to help young people
Regulatory Authorities	<ul style="list-style-type: none"> ➤ Compliance with laws and regulations. Transparency and disclosure. Customer protection. 	<ul style="list-style-type: none"> ➤ Internal control system, ➤ Compliance Unit, External Audit, Committee of Insiders Transactions
Industry	<ul style="list-style-type: none"> ➤ Expansion and growth opportunities. Managed risks. 	<ul style="list-style-type: none"> ➤ Networking Events and Conferences, Collaborations, Personal Contacts

MATERIALITY ANALYSIS

Material topics are determined through a structured top-down and bottom-up risk identification and assessment process. Strategic objectives, business activities, regulatory requirements, and emerging risks are evaluated by business units in coordination with the Risk Management function. Risks are assessed based on likelihood and impact, prioritized, and consolidated into the enterprise risk profile. Material risks are reviewed and approved by senior management and the Risk Committee. In 2025, AFNIC did not have a substantial change in its material issues from the ones previously disclosed.



MANAGEMENT OF MATERIAL TOPICS:

MATERIAL TOPICS	POSITIVE IMPACT	POTENTIAL NEGATIVE IMPACT	POLICIES OR COMMITMENTS REGARDING THE MATERIAL TOPICS	ACTION TAKEN TO MANAGE THE IMPACTS OF MATERIAL TOPICS
Corporate Governance and Compliance	Ensures transparency, accountability, and fairness in business operations.	Lack of compliance can lead to legal issues, fines, and damage to reputation.	Adhering to regulatory requirements and industry standards to maintain legality and ethical conduct in all operations.	<p>Policies Establishment ensuring adherence to regulatory frameworks and ethical business practices.</p> <p>Regular audits and oversight mechanisms to ensure compliance.</p> <p>Training programs for employees on governance and compliance standards.</p>
Data Privacy & Security	Protects individuals' privacy and builds trust with customers.	Data breaches can lead to financial loss, reputational damage, and legal consequences.	Safeguarding customer data and ensuring compliance with data protection regulations to maintain trust and protect sensitive information from breaches or misuse.	<p>AFNIC Implement robust data protection policies and encryption measures.</p> <p>Regular security assessments and audits.</p> <p>Providing cybersecurity training to staff to mitigate risks.</p> <p>Appointment of Data protection officer (DPO)</p>
Innovation & Digitalization	Drives efficiency, enhances customer experience, and fosters growth.	Technological vulnerabilities can lead to data breaches and displacement of jobs.	Adopting emerging technologies such as artificial intelligence, block chain, to enhance risk assessment, claims processing, and underwriting accuracy.	<p>Investing in innovative technologies to improve service delivery.</p> <p>Ensuring cybersecurity measures are integrated into digital initiatives.</p> <p>upskilling programs for the concerned employees to adapt to digital advancements.</p>

MANAGEMENT OF MATERIAL TOPICS:

MATERIAL TOPICS	POSITIVE IMPACT	POTENTIAL NEGATIVE IMPACT	POLICIES OR COMMITMENTS REGARDING THE MATERIAL TOPICS	ACTION TAKEN TO MANAGE THE IMPACTS OF MATERIAL TOPICS
Economic Value Generation	Contributes to economic growth, job creation, and wealth distribution.	Unethical business practices can lead to exploitation and economic inequality.	A prudent investment strategies, risk management practices, and efficient operational processes to generate sustainable returns and manage expenses effectively.	Supporting local economies through investments and partnerships. Ethical sourcing practices to ensure fair treatment of suppliers. Community development initiatives to support economic empowerment.
Customer Experience & Satisfaction	Builds brand loyalty and trust, leading to repeat business.	Poor customer service can result in customer churn and reputational damage.	Ensuring timely and efficient customer service, handling claims promptly, and providing clear communication with policyholders.	Implementing customer-centric policies and complaint resolution mechanisms. Regular feedback collection and analysis to improve service quality. Training staff to prioritize customer satisfaction.
Ethics and Prevention of Corruption-AML/CFT	Upholding ethical standards and integrity in business dealings.	Corruption can lead to legal ramifications, loss of trust, and economic distortions	Upholding integrity and transparency in dealings with customers, partners, and stakeholders, including fair pricing, truthful advertising, and ethical sales practices	implementing of Anti-money laundering (AML) and counter- terrorism financing (CFT) policies and procedures. Regular monitoring and reporting of suspicious transactions. Training programs to educate employees on ethical conduct and regulatory requirements.

MANAGEMENT OF MATERIAL TOPICS:

MATERIAL TOPICS	POSITIVE IMPACT	POTENTIAL NEGATIVE IMPACT	POLICIES OR COMMITMENTS REGARDING THE MATERIAL TOPICS	ACTION TAKEN TO MANAGE THE IMPACTS OF MATERIAL TOPICS
Risk Management and Fraud Prevention	Minimizes financial losses and protects stakeholders' interests.	Inadequate risk management can lead to fraud, financial instability, and legal liabilities	Implementing rigorous risk assessment processes to accurately evaluate and price insurance policies, thereby minimizing financial losses	<p>Implementing robust risk assessment frameworks.</p> <p>Conducting regular audits and fraud detection measures.</p> <p>Collaborating with regulatory authorities to address emerging risks.</p>
Talent Acquisition, Development, & Retention	<p>Attract</p> <p>Development skilled workforce, enhances productivity, and fosters innovation.</p>	High turnover rates can disrupt operations and incur recruitment costs.	<p>Focusing on attracting, developing, and retaining top talent to drive business success and innovation.</p> <p>We offer competitive compensation packages, professional development opportunities, and a supportive work environment to attract and retain skilled employees.</p>	<p>Competitive compensation and benefits packages.</p> <p>Professional development opportunities and career advancement programs.</p> <p>Employee engagement initiatives to foster a positive work culture.</p>
Human Capital	Recognizes employees as valuable assets and invests in their well-being.	Neglecting human capital can lead to low morale, decreased productivity, and talent drain.	promoting diversity in hiring practices, providing equal opportunities for career advancement, and supporting employee well-being and work-life balance	<p>Work-life balance initiatives and flexible work arrangements.</p> <p>Diversity and inclusion policies to promote a supportive workplace environment.</p>

MANAGEMENT OF MATERIAL TOPICS

MATERIAL TOPICS	POSITIVE IMPACT	POTENTIAL NEGATIVE IMPACT	POLICIES OR COMMITMENTS REGARDING THE MATERIAL TOPICS	ACTION TAKEN TO MANAGE THE IMPACTS OF MATERIAL TOPICS
Diversity & Gender Equality	Fosters creativity, innovation, and a more inclusive workplace culture.	Discrimination and bias can hinder employee morale and productivity.	Promoting diversity and inclusion within the company's workforce, leadership, and business practices to foster innovation and better serve diverse customer needs.	Implementing diversity and inclusion policies. Promoting gender equality through equitable hiring and promotion practices. Providing training on unconscious bias and diversity awareness.
Employee Engagement	Increases job satisfaction, productivity, and employee loyalty.	Low engagement levels can lead to absenteeism, turnover, and decreased performance.	prioritize employee engagement to enhance productivity, morale, and retention rates. -implement employee feedback mechanisms, recognition programs, and initiatives to promote a positive corporate culture and foster a sense of belonging among employees.	Employee feedback mechanisms and regular surveys. Recognition and rewards programs for outstanding performance Open communication channels between management and employees
Corporate Citizenship	Demonstrates corporate responsibility and commitment to social causes.	Lack of engagement in community initiatives can damage reputation and stakeholder trust	Philanthropic initiatives, volunteer programs, and partnerships with nonprofit organizations to address social, environmental, and economic challenges.	Corporate social responsibility (CSR) initiatives, such as philanthropy and volunteerism. Environmental sustainability programs and initiatives. Partnerships local communities to address social issues.

MANAGEMENT OF MATERIAL TOPICS

MATERIAL TOPICS	POSITIVE IMPACT	POTENTIAL NEGATIVE IMPACT	POLICIES OR COMMITMENTS REGARDING THE MATERIAL TOPICS	ACTION TAKEN TO MANAGE THE IMPACTS OF MATERIAL TOPICS
Health & Safety	Ensures the well-being and safety of employees, reducing accidents and injuries.	Safety lapses can result in workplace accidents, injuries, and legal liabilities.	implement robust health and safety protocols, provide wellness programs, and promote a culture of safety	Occupational health and safety policies and procedures. Regular safety training and drills for employees. Compliance with local health and safety regulations
Sustainable Supply Chain	Promotes responsible sourcing practices and reduces environmental footprint.	Supply chain disruptions, unethical sourcing, and environmental degradation.	working with suppliers who adhere to environmental standards, reducing carbon emissions in transportation and logistics, and promoting recycling and waste reduction initiatives	Supplier code of conduct addressing environmental and social responsibility. Supplier audits and assessments to ensure compliance. Collaboration with suppliers to improve sustainability practices.

SUSTAINABILITY FRAMEWORK



AFNIC's sustainability framework outlines what sustainability means to AFNIC and addresses core areas and functions that add lasting value to the organization and the economy.

Sustainability in AFNIC is guided by six key pillars:

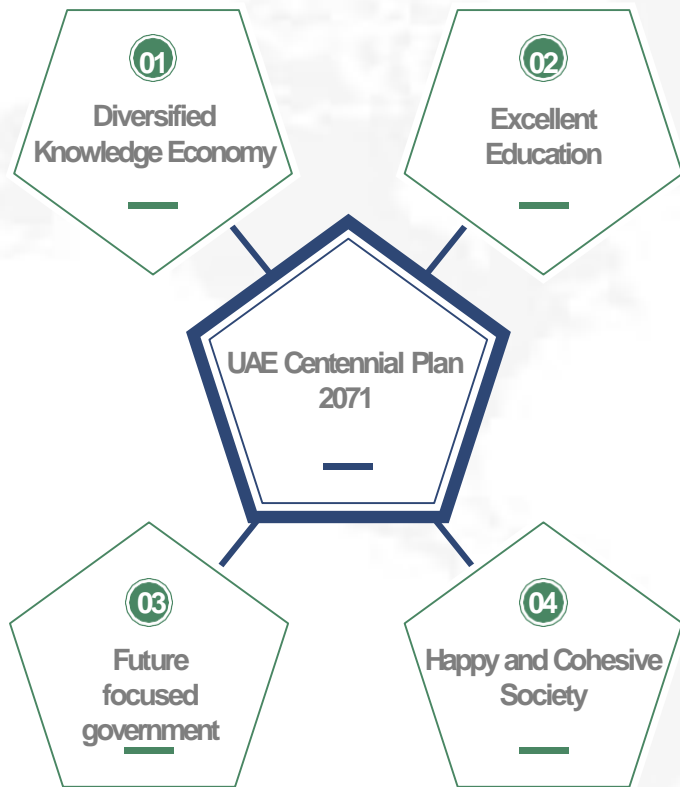
1. Being a Company with Integrity
2. Operating responsibly,
3. having an Efficient Workforce and Motivated Culture
4. Enhancing Economic Impacts
5. Developing valuable relationships
6. Supporting our community.

All these related areas are realized in our materiality topic discussed.

ALIGNMENT WITH GLOBAL ESG VISIONS

We align our sustainability efforts to national and international priorities such as, UAE Vision 2030, UAE Green Agenda, UAE Centennial Plan 2071, and UN SDG 17.

Our sustainability plans and efforts support ambitious ESG goals such as tackling climate change and limiting environmental footprint, building sustainable relationship with our stakeholders, fostering safe and empowered workspace and integrating ESG issues in our business strategy to induce positive externality in the community, economy, and industry.



ABU DHABI ECONOMIC VISION 2030
Building an open, efficient, effective business environment
Disciplined fiscal policy responsive to changing economic cycle
Establishing financial market environment with manageable inflation
Driving significant improvement in efficiency of labor market
Developing resilient infrastructure capable of supporting anticipated economic growth
Developing highly skilled, highly efficient workforce
Enabling financial markets to be the key financiers of economic sectors and projects





GOVERNANCE, ECONOMIC AND FINANCIAL PERFORMANCE

A COMPANY WITH INTERGRITY

01

MATERIAL ISSUES COVERED:

- Corporate Governance and Compliance
- Ethics and Prevention of Corruption: AML & CFT

02

ESG VISION COMPLIANCE:

ABU DHABI ECONOMIC VISION 2030

- Building an open, efficient, effective, and business environment

UN SDG 17

- Peace, Justice, and Strong Institutions
- Responsible Consumption and Production



CORPORATE GOVERNANCE AND COMPLIANCE

AFNIC conducts its business with the utmost transparency, accountability, and integrity. We aim to maintain the highest standards of corporate governance and work continuously to eliminate any form of bribery, corruption, and financial crime while protecting human rights.

In compliance with DHA regulations, we have transitioned to direct payments to healthcare providers, enhancing transparency and accountability. While this shift has increased operational costs due to higher transaction volumes, it reinforces our commitment to ethical business practices, regulatory compliance, and financial oversight, fostering a more sustainable and resilient healthcare ecosystem.

AFNIC is also a member of the Emirates Insurance Federation, Gulf Insurance Federation, and Gulf Arab Insurance Federation which aims to promote cooperation between insurance companies in the domestic, GCC, and Arab regions.

AFNIC demonstrates its responsibilities towards different stakeholders through its commitment to develop and enhance the company's transparency and to raise the level of accountability across AFNIC's operations.

AFNIC operates through several transparency platforms such as the ADX disclosure website, and the www.afnic.ae website which articulates the company's information and disclosures as well as the Annual Governance Report. AFNIC's Governance Report serves as the most important platform for transparency and brings governance to the attention of the public and enables shareholders to get acquainted with the company.

To ensure compliance and maintain the highest standards of governance, AFNIC's Board of Directors is governed by Corporate Governance Law and the company's Articles of Association.

In 2025, AFNIC board was composed of 9 non-executive directors, including the Chairman and held 6 board meetings with an attendance rate of 92.59% in almost all of them. The Board of Directors, its committees, and individual Board members have conducted annual self-assessments to identify areas for improvement and further enhance their roles in maintaining sound corporate governance and stewardship. The Company plans to introduce periodic external evaluations of the Board and its committees starting from the coming year. Board members have conducted an annual self-assessment up until now, to identify areas that could enrich their roles and functions in maintaining sound corporate stewardship. However, the company plans to obtain periodic external evaluations of the board from the succeeding year.

To effectively combat and manage Conflict of Interest among the governing persons, AFNIC has a conflict of interest policy in place that includes an annual declaration required to be acknowledged by all board members. In addition, a related-party policy is also in effect to ensure transactions occur in an arm's length basis. The company also maintains a register for all related-party transactions and the amount of such is disclosed in the annual financial statements.

AFNIC believes inclusion of Women in the board will result in a more balanced perspective in the decision making process which can yield positive externality for various stakeholder groups.

Therefore, the company introduce an open nomination process to promote diversity by encouraging qualified female candidates to join the Board of Directors. This led to the election of Ms. Raheema Ahmad in 2024, enhancing gender representation and strengthening inclusive leadership.

CORPORATE GOVERNANCE AND COMPLIANCE

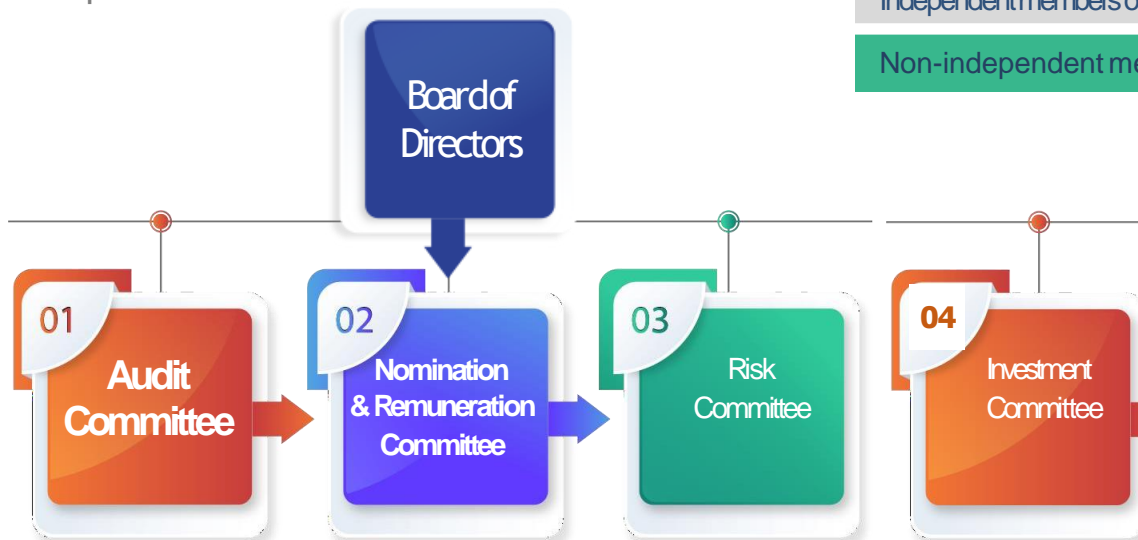
BOARD COMPOSITION

BOD member Name	Experience	Qualification	Tenure	Membership in any other PJSC	Position in any other important regulatory government or commercial body
Mr. Abdul Ghafoor Hashem Behzoorian (Board chairman)	Experience in government and private sector	Bachelor of Business Administration	49	<ul style="list-style-type: none"> Chairman of BOD of Fujairah Trade Centre Board member of Fujairah Cement Industries 	Fujairah Tennis Club
Mr. Mohammed Abdulla Sultan Al Salmi (Board Vice Chairman)	Experience in the Administrative field and civil aviation	B.A in political science And business administration, specializing in aviation sciences	36	Head of the Civil Aviation Department in Fujairah	Vice President of the Board of Directors of the General Civil Aviation Authority of UAE
Mr. Saif Sultan Abdulla Ahmed Al Salami (member)	Executive Director in Al Fujairah National Group since 1994	Bachelor in Electrical engineering and Master in Computer Engineering	16	Board member of National Bank of Fujairah PJSC	<ul style="list-style-type: none"> Managing Director of Fujairah National Group Director of GPS chemoil LLC FZC
Mr. Faisal Suliman Musa Al Jassem (Member)	Experience in the Private Sector	Bachelor degree in Marketing	7		Senior Manager –Operations FT,ADPOC Fujairah Terminals
Mr. Humaid Mohamed humaid Al Yamahi (Member)	30 years in Government work	Bachelor Degree in Sociology	18		Director of the Customs Department in Fujairah
Mr. Saeed Mubarak Obaid Ahmed Al Zahri (Member)	Experience in the field of La and courses in insurance and risk management	Master's degree in Law	28		The owner of Al Zahmy Advocates and Legal Consultants office
Capt. Salem Abdulrahman Al Hammoudi (Member)	General Director (FOIZ) M.O.M-Fujairah Oil Tanker Terminal Fleet Operations Manager ADNOC Asst. Head of logistic-TOTAL ABK	Master -Port Management. UK Advanced Diploma in Nautical Science Australian Maritime	2		Logistics Operations Management at Fujairah Port
Ms Raheema Ahmad Al Rayassi	18 years -Banking and Finance Sector - experience in Investor relations affairs, and Corporate Governance field	Master' -Organizational Excellence Bachelor' -Business Administration Management	2		Board Secretary of National Bank of Fujairah PJSC
Dr. Abdulla Mohamed Ahmed Al Khadeem Alantali	Worked with private Group of companies including transport, desalination plant, chemical, factory, concrete and exporting	PhD of Business Administration and Management Master of Business Administration	2		General Manager of Fujairah Investment Company

CORPORATE GOVERNANCE AND COMPLIANCE

In 2025, AFNIC continued to strengthen its corporate governance framework in line with regulatory requirements and best practices. The board of directors is composed entirely of Non-Executive members (9 members), ensuring independent oversight of management. Independent board of directors represent 44.5% of the board (4 out 9), reflecting the company's commitment to maintaining strong independent representation and objective decision –making. The Board structure also demonstrates progress in diversity, with female representation maintained at board level. Through this composition, AFNIC reinforces transparency, accountability, and effective governance.

The Board of Directors has four committees that play a vital role in ensuring the adoption of the best governance practices. These committees encompass:



BOARD OF DIRECTORS			
	2023	2024	2025
Percentage of Board seats occupied by independent directors	12.5%	44.5%	44.5%
Executive members of the Board of Directors	0	0	0
Non-executive members of the Board of Directors	8	9	9
Male members of the Board of Directors	8	8	8
Female members of the Board of Directors	0	1	1
Independent members of the Board of Directors	1	4	4
Non-independent members of the Board of Directors	7	5	5

AUDIT COMMITTEE



The Audit Committee consists of three non executive members, two of whom are independent The committee held four meetings during the year 2025.

The major duties of the committee include:

- Develop and implement a policy for contracting with external auditors.
- Oversee & reviewing the company's financial data integrity and its reports.
- Ensuring Compliance with listing rules, disclosure mandates, and other legal prerequisites
- collaborating with the board of directors, executive management, and the CFO to fulfil its duties.
- Addressing any unconventional matters and concerns raised by the CFO ,compliance & auditors.
- Reviewing the company's financial control systems.
- Ensuring alignment between the internal auditor and external auditor.
- Reviewing the company's financial and accounting policies and procedures.
- Reviewing the external auditor's report, their action plan, and any substantive inquiries.
- Establishing mechanisms that enable company employees to confidentially report any potential violations in financial reports, internal controls, or other matters.
- Monitoring the extent to which the company complies with professional conduct rules.
- Guaranteeing the enforcement of the committee's operational protocols and the powers delegated to it by the board of directors..
- Presenting a comprehensive report to the board of directors addressing the matters outlined in the committees scope of responsibilities.

1

NOMINATION & REMUNERATION REWARDS COMMITTEE



The Nomination and Remuneration committee has three members, all of them are non-executive members of the Board and the committee held one meeting during 2025.

The main duties of the committee include:

- Ensuring the independence of the independent members continuously and assessing the performance of the board members
- Developing a policy for granting bonuses, benefits, incentives and salaries to the members of the board and the employees of the company and reviewing them annually.
- Identifying the company needs for the competencies at the executive senior management level and the employees, as well as the bases of choosing them.
- Developing a policy for the human resources and training in the company.
- Organize and monitor the procedures for nominating board members in accordance with applicable laws and regulations.
- The company develops and implement the plans and initiatives for employing UAE Nationals and for providing best service to the company's clients through strategic planning.

2

Risk COMMITTEE



The Risk committee consists of three nonexecutive members, two of whom are independent. The committee held Four (4) meeting in 2025

The main duties of the committee include:

- Review and monitor the Company's future risk strategy, its risk appetite.
- Review of the design, completeness, and effectiveness of the risk management framework.
- Review and approve risk policies and any material changes on it.
- Responsible for implementation of an effective risk culture, compliance culture and internal controls across the Company
- Review emerging risks and stress tests.
- Review and recommend to the Board for approval and material regulatory filings including the Own Risk and ORSA methodology and its Report.
- Coordinate with the Board Audit Committee to facilitate the exchange of information and effective coverage of all risks.

3

INVESTMENT COMMITTEE



The committee consists of four members including the Chief Executive Officer. And Chief Finance officer.

Involvement of the executive management in the committee helps ensure that the voices of the workforce are heard, and provides valuable insight into the company's culture, employee well-being, and internal operations. The committee held one (1) meeting in 2025.

The main duties of the committee include:

- Ensure that the company's assets are diversified and adequately distributed to enable the company to efficiently respond to changing economic conditions, including developments in financial markets and real estate markets.
- Evaluate the impact of unusual market conditions on the company's assets by diversifying assets in a manner aimed at mitigating these effects.
- Work on maintaining assets to cover technical provisions and other long-term insurance obligations or property and liability commitments.
- Proper review to assess the creditworthiness of related parties to which the company may be exposed to significant transactions.
- Develop a policy and framework for stress testing for all investments, including regular stress testing of a range of market scenarios and investment, operational, social, and economic changes.

4

The Board of Directors of AFNIC has delegated AFNIC's Executive Management to undertake all its responsibilities concerning the insurance business operations, claim disbursement, and property management. Such delegation is subject to renewal on an annual basis. The Executive management is entrusted to practice fiduciary responsibility and consult and seek approval of the Board in matters relating to strategic decisions of the Company.

Conducting business with integrity and honesty are indispensable values to AFNIC. All critical concerns relating to the business operations, strategic decisions, and their impacts on the environment and society is communicated and discussed in the recurring board meetings throughout the year. Besides, to ensure our governing persons are well informed of the dynamic changes in the insurance sector impacting ESG, the company intends to subsequently coach its Board of Directors on sustainability in the insurance value chain.

AFNIC upholds the highest standards of human rights. We examine the possible impact of our business on human rights and strive to create a positive influence by eliminating risks. We do not accept any kind of child labor or forced labor, and respect basic human rights in our operations with suppliers and contractors.

TAX GOVERNANCE

The current tax provision is calculated based on the taxable income for the reporting period, determined in accordance with the applicable income tax legislation. This provision is recognized in the financial statements in line with the requirements of IAS 12 – Income Taxes. Our tax strategy operates within a dynamic framework that is periodically reviewed and refined to reflect changes in the regulatory environment, tax laws, and business operations. The strategy is designed to maintain alignment with evolving best practices while ensuring full compliance with all applicable tax regulations and statutory requirements.

At AFNIC, we recognize the importance of managing tax matters with integrity, transparency, and accountability. We ensure that our stakeholders—including employees, customers, and investors—are appropriately informed about the Corporate Tax Law and its implications for our financial reporting.



We acknowledge that different stakeholder groups may have varying interests and expectations. Accordingly, we maintain open communication and address tax-related matters in a manner that reflects their concerns while upholding our commitment to compliance and responsible tax governance

Management of concerns related to tax

The Company maintains open and transparent processes in its engagement with stakeholders regarding its tax practices. Key stakeholder include tax authority, with whom the Company interacts through formal regulatory reporting and communication. This approach ensures clarity, accountability, and compliance in all tax-related matters.

ETHICS AND PREVENTION OF CORRUPTION: AML & CFT



Techniques to launder money and finance terrorism have been evolving rapidly in recent years. The international community has witnessed the use of increasingly sophisticated methods to move illicit funds through financial systems across the globe and has acknowledged the need for improved multilateral cooperation to fight these criminal activities.

AFNIC and its branch offices are firmly committed to participate in international and national efforts to combat money laundering and the funding of terrorist activities and is committed to the highest standards of Anti Money Laundering & Combating Financing of Terrorism. AFNIC requires all its employees including senior management, to adhere to all regulations and standards to prevent use of its services and products for money laundering purposes and to safeguard the interest of its customers.

In pursuance of the above objectives, AFNIC fully complies with all government decisions and directives.

AFNIC assesses the risk of money laundering and terrorist financing at both individual and corporate level, which includes several factors and indicators, before on-boarding clients and performs periodic follow up procedures with existing clients depending on their risk categories previously assigned.

AFNIC has developed and adopted policies and procedures related to AML and CFT to effectively implement the key principles of AML/CFT laws and regulations, in line with the Central Bank of UAE, by educating its employees to act as the first line of defense in combating money laundering activities.

The existing AML-CFT policy of AFNIC documents its overall AML-CFT Compliance framework, staff responsibilities and reporting needed to maintain an effective AML-CFT program.

COMPLIANCE

80%

-1.5%	EJ+EO	LSM/VK	EJ+EO	IDGH
	57,030	24,7050	86,560	0.6
	5,7540	47,0540	57,030	807
	0,7540	6760,70	5,7540	0.6
+0.12%	86,560	34,7080	0,7540	540

+10.3



We have also implemented a risk-based Anti-Money Laundering ("AML") Compliance Program ("AML Program") designed to comply with AML laws and regulations in the UAE and other applicable laws and regulations relating to the prevention of money laundering and terrorist financing. The AML Program consists of, among other things:

- Money Laundering Reporting Officer who is responsible for coordinating and monitoring day to day compliance with the AML Program for the entire business – Head Office as well as branches.
- AML risk assessments at customer, product, service, industry and jurisdiction level.
- A system of internal controls designed to facilitate ongoing compliance with applicable AML laws and regulations.
- Know-Your-Customer standards including a Customer Identification Program and Customer Due Diligence procedures reasonably designed to identify and verify all customers and, where applicable, beneficial owners, source of funds and the nature and intended purpose of the business relationship, to the extent warranted by the risk of money laundering or terrorist financing or as required by regulation;
- Performance of additional due diligence on higher risk customers, including Legal arrangements & NPOs, and those who are assessed to be politically exposed persons.
- Identification and reporting of suspicious activity to appropriate regulatory authorities in accordance with applicable laws.
- AML training for appropriate Staff. In 2025, AFNIC provided bi-annual training to 281 of its key front line and functional department employees to ensure they understand their roles and responsibilities in identify, prevent, and report suspicious AML activities.
- Independent audit and compliance testing functions to review and assess the Firm for compliance with the AML Program and applicable laws.
- Record keeping and reporting requirements, including those for cash transactions and records obtained pursuant to the Customer Identification Program, which are maintained for at least 5 years after the termination of a customer relationship.
- All the principles of KYC, CDD, EDD and other enhanced tools including screening and transaction monitoring of customers' transactions to ensure a robust process of Compliance is followed within the organization.

We recognize the critical importance of upholding ethical standards and maintaining a strong anti-corruption framework. Our commitment to transparency, integrity, and responsible business conduct is embedded in every aspect of our operations. Therefore, we are pleased to report that our comprehensive assessment of operational corruption risks in 2025 found no reported issues.



ENHANCING ECONOMIC IMPACTS

01

MATERIAL ISSUES COVERED:

- Economic Value Generation

02

ESG VISION COMPLIANCE:

ABU DHABI ECONOMIC VISION 2030

- Developing resilient infrastructure capable of supporting anticipated economic growth

UN SDG 17

- Decent Work and Economic Growth



ECONOMIC VALUE GENERATION



ECONOMIC VALUE GENERATION

	2023	2024	2025
Direct economic value generated - (AED '000)	2 9 6 , 2 9 1	4 5 3,5 2 5	697,126
Economic value distributed (AED '000)	3 0 4 , 2 7 0	4 2 8,5 0 0	625,646
Economic value retained -(AED '000)	(7 , 9 7 9)	2 5,0 2 5	71, 479

ECONOMIC PERFORMANCE

	2023	2024	2025
Insurance Revenue (AED '000)	2 8 2 , 1 8 4	4 2 0,6 3 1	657,884
Insurance & Reinsurance Expenses (AED'000)	2 9 0 , 3 8 8	4 1 8,0 5 2	606,876
Insurance Service Result (AED'000)	(8, 2 0 4)	2 ,5 7 9	51,009
Investment Income Profits (AED'000)	1 4,1 0 7	3 2,7 8 1	37,288
Net profits attributable to shareholders (AED'000)	(7,979)	2 5,0 2 5	71,479
Earnings/(Loss) per Share (AED)	(5 . 9 9)	1 8.8 0	53.70

AFNIC is a valuable contributor to the UAE economy and supports national and global sustainability initiatives. The Company prepares its financial statements in accordance with International Financial Reporting Standards, including IFRS 17 Insurance Contracts

The company generates direct economic value through its revenues and distributes economic value in the form of operating costs, employee wages and benefits, and payments to government. The economic value retained is the 'direct economic value generated' less 'economic value distributed'.

Despite facing significant challenges over the past year due to adverse environmental conditions, AFNIC demonstrated resilience and successfully strengthened its financial position and financial performance. Notably, the company achieved an impressive 30.3% growth in gross written premiums and a 53.7% growth in economic value generation, underscoring its ability to thrive amidst uncertainties. Furthermore, while the company faced a negative retention in 2023, there was a positive turnaround in 2024, with AED 25 Million in economic value retained and AED 71.5 million in 2025. This achievement reflects our commitment to maintaining operational excellence while contributing positively to both economic and sustainable development goals.

ECONOMIC VALUE GENERATION



AFNIC has a list of estates having indirect ESG influence as follows:

INDIRECT ECONOMIC IMPACTS

ESTATE	ACTIVITY
AFNIC Head Office - commercial building	Owned, in use to run AFNIC's operations, and a few offices are rented to provide space for other commercial firms
AFNIC Dubai Office	Owned, in use to run AFNIC's operations
AFNIC Residential Tower	Owned, rented and leased to tenants
Other 6 branches ,40 Outlets and 2 Claims office	Rented and leased to run AFNICs operations

In 2025, AFNIC continue to contribute to economic value generation through its operation infrastructure and property assets.

The company invested AED 5.1 million in property, plant and equipment to support operational activities and enhance service delivery. In addition, AFNIC incurred approximately AED 1.4.4 million in rental expenses for office premises and operational facilities across its branch network. These investments support business operations, create indirect economic value, and contribute to local economic development.

OUR PEOPLE



EFFICIENT WORKFORCE AND MOTIVATED CULTURE

01

MATERIAL ISSUES COVERED:

- Human Capital
- Talent Acquisition, Development, and Retention
- Employee Engagement
- Diversity and Gender Equality
- Health and Safety

02

ESG VISION COMPLIANCE:

ABU DHABI ECONOMIC VISION 2030

- Developing highly skilled and efficient workforce
- Driving significant improvement in the efficiency of the labor market

UN SDG 17

- Good Health and Well-being
- Quality Education
- Gender
- Equality
- Reduced Inequalities

UAE Green Agenda 2015-2030

- Competitive Knowledge
- Economy

PRODUCTIVITY

PRODUCTIVITY

HUMAN CAPITAL

At AFNIC, we believe that our employees are one of the most valuable assets and a key facilitator to our success. Thus, we always seek to maintain a workplace that promotes diversity and inclusion and recognizes employees for good performance. AFNIC commits to build an exceptional workforce through attracting, developing, and retaining talented individuals, while increasing the rate of national employees in the workforce.

Human capital is perceived to have a relationship with economic growth, productivity, and profitability.

AFNIC recognizes the quality of Human Capital can be improved by investing in employees' training and education. The education, experience, skills, knowledge and abilities of employees have economic value for us and for the economy as a whole, thus making human capital critical to our success.



We provide our employees with training to enhance their skills, as well as a safe, healthy and inclusive work environment. AFNIC has various Human Resources policies and procedures in place like the Code of conduct and ethics that addresses human rights and non-discrimination strategies. The company vouches to provide a sympathetic work environment free of any kind of bullying or harassment. Transgression or breach of such orderly conduct will not be tolerated and result in disciplinary actions.

AFNIC workforce is a union of youth and wisdom. In 2025, the total workforce for AFNIC was 331 employees with 70 new hires, among which 61.4 % were between 20 and 30 years of age. New employees are provided with various orientation programs related to the implemented HR policies and health and safety measures. New employees are also provided with access to Employee portal on AFNIC intranet, which contains all relevant policies and procedures to facilitate them to get more familiar with the company..

AFNIC has a maternity leave policy in place. A female staff member with at least one year of continuous service is eligible for 45 calendar days' maternity leave with full pay, while females with less than one year of continuous service are eligible to 45 calendar days with half pay. In addition, a parental leave for 5 days is available for both male and female staffs during a year with full pay.



AFNIC team has no temporary, part-time, or non-guaranteed hour's employees. Its Talent Management team only recruits full-time and permanent employees. Moreover, our team do not have any workers who are not part of the formal employment contract.

AFNIC also takes a proactive stance in increasing Emiratization within the company while also maintaining a diverse work culture. Our Emirati employees are well guided, supported, and overseen by AFNICs designated Emiratization Officer. During 2025, AFNICs Emiratization percentage reached a total of 24.24 % of the total workforce.

WORKFORCE OVERVIEW BY GENDER AND REGION

	FUJAIRAH	DUBAI	ABU DHABI	SHARJAH	Khor Fakkan	DIBBA	TOTAL
	M	M	M	M	M	M	M
	F	F	F	F	F	F	F
FULL-TIME/ PERMANENT EMPLOYEES	82	78	12	2	2	6	182
	86	41	3	3	3	13	149

MANAGEMENT OVERVIEW

	2023	2024	2025
SENIOR MANAGEMENT EMPLOYEES	26	28	34
SENIOR MANAGEMENT EMPLOYEES HIRED FROM LOCAL COMMUNITY	4	4	5
MIDDLE MANAGEMENT EMPLOYEES	40	45	43
NON - MANAGEMENT EMPLOYEES	187	212	254
TRAINEES AND SPONSORED STUDENTS	17	17	26

NEW HIRES WITH AGE AND GENDER PROFILE

	2023	2024	2025
TOTAL NEW EMPLOYEE HIRES	40	41	70
AGE 20 -30	18	23	43
AGE 31-50	22	16	26
AGE 51+	0	2	1
MALE	20	22	28
FEMALE	20	19	42
EMPLOYEE TURNOVER	7%	7%	6%

TALENT ACQUISITION, DEVELOPMENT, AND RETENTION

AFNIC places a significant effort to focus on the development and growth of our workforce. We are committed to enhance the competencies and knowledge of our employees by offering them various training and development programs which are recognized as necessary for performing their current role and are in line with business requirements. These include specialized training courses as well as skill-based training courses.

We also have many recognition and motivational programs to enhance employees' skills and development of their knowledge and conduct annual appraisals in line with the employees' skills and abilities.

Additionally, we provide employees with a career development program that expedites their current job requirements and facilitates their future career goals.

Following the identification of training needs, the HR & Admin Department develops an annual training plan with inputs from the Department Managers, who are also responsible to support employees in identifying specific development needs and prioritizing them. The HR & Admin Department then recommends training and development budgets, sources appropriate training and development providers and organizes training and development programs

SUMMARY OF TRAINING AND DEVELOPMENT COURSES FOR THE YEAR 2025

In 2025, a total of 1630 attendees participated across 108 training sessions, which exceeds our total workforce, as each employee attended multiple courses.

TRAINING AND DEVELOPMENT

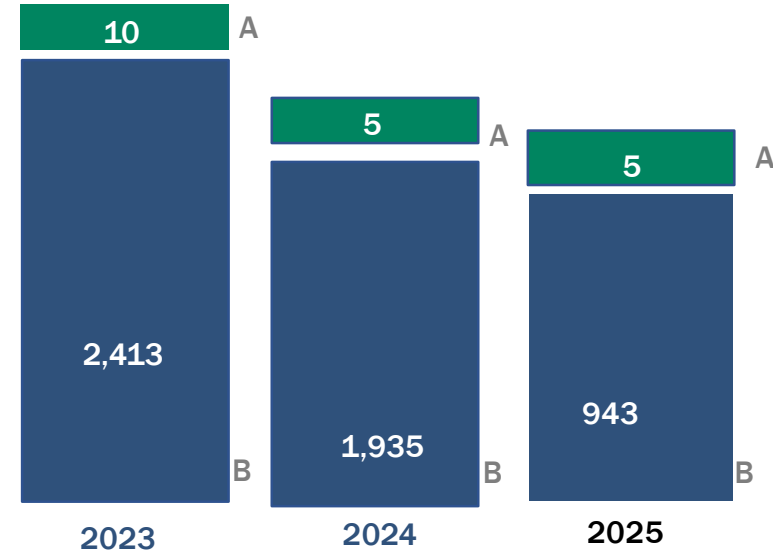
In 2025, AFNIC employees received a total of 943 hours of training with an average of 5 hours of training per employee.

Average training per employee(hours)

A

Total training hours delivered (hours)

B



SUMMARY OF TRAINING AND DEVELOPMENT COURSES FOR THE YEAR 2025

Course / Training Name	No. of Trainings	No. of attendees	Duration (Hours)
Technical Trainings relevant to Insurance Industry	25	155	172
Skills & Professional Development training	26	62	328
Other Technical Trainings	38	250	286
Internal Company Trainings	12	853	128
Anti-Money Laundering & Related Trainings	7	310	29
TOTAL	108	1630	943

TALENT ACQUISITION, DEVELOPMENT, AND RETENTION

AFNIC also has a remuneration policy that exercise transparency in pay grade.

This encourages employees to openly communicate their concerns, queries, and suggestions surrounding compensation practices that yields a positive shift toward pay-equity.

Remuneration in AFNIC is commensurate to an employee's role, function, skillset and performance.

For senior management a proportion of the remuneration is result-oriented.



EMPLOYEE ENGAGEMENT

We believe that engaging with our employees is fundamental to the growth and success of our company. Therefore, we have various processes and practices to ensure persistent engagement of our employees. Such practices include employee recognition awards, employee engagement surveys and annual performance reviews.

Employees are encouraged to contribute to the Company's future success and growth by engaging and submitting suggestions that result in business improvements through:

- Solving a problem
- Reducing costs
- Introducing innovative ideas on products and services
- Improving operations or operating procedures
- Enhancing customer service levels
- Improving health and safety standards
- Reducing waste of office supplies or other resources



PERFORMANCE REVIEWS

	2023	2024	2025
Number of employees who received a performance and career development review	253	285	331
Percentage of employees who received a performance and career development review	100%	100%	100%

All suggestions are reviewed by the management and appropriate suggestions are submitted to the CEO for approval and are linked to the Employee Recognition policy.

AFNIC encourages a performance based culture by recognizing and rewarding good performance. Therefore, a performance review process is conducted annually, to identify employee strengths, worries, and areas of development. This performance review is a two-way process in which the Manager and the employee contribute jointly to the performance discussion and the evaluation results are then used to determine performance bonuses or increments.

During 2025, all AFNIC employees received performance reviews, covering employees from all departments and sections of the organization. We have also attained a 16% increase in the employment rate compared to 2024.

Further, our minimum standard notice period for any operational changes, including but not limited to organizational restructuring, process modifications, or shifts in business strategies, is three months. This period provides our employees with sufficient time to adjust to the upcoming changes, seek clarification, and make informed decisions relating to their roles and responsibilities.

DIVERSITY & GENDER EQUALITY



AFNIC recognizes the importance of embracing diversity and inclusion among our workforce. We constantly seek to build a workforce of various backgrounds and perspectives and consider candidates for employment regardless of gender, age, religion or disability. AFNIC team comprises of 26 nationalities. We also take stance to empower women to participate in all levels of business. In 2025, females comprised 45.32% of the reported total workforce and held 8% and 6.6 % of middle management and senior management positions respectively. The gender pay gap for the year was 6.9 % representing one of the lowest disparities within the industry. This achievement reflects AFNIC's ongoing commitment to promoting gender equality and fostering an inclusive workplace.

This variation is influenced by factors such as improved Emiratisation and efforts of AFNIC to achieve gender equality in numbers at the workplace. The gender ratio among new hires in 2025 was nearly equal, with no significant difference between the number of male and female employees.

At AFNIC, we encourage open communication and offer our people various feedback and input channels. For example, we have a whistle-blowing policy and a grievance mechanism that allows employees to speak up and raise their concerns.

WORKFORCE BY AGE AND GENDER

	2023	2024	2025
Employees age 20-30	59	56	78
Employees age 31-50	159	185	201
Employees age 51+	35	44	52
Male Employee	145	164	181
Female Employee	108	121	150
Female Employee in middle management	14	14	12
Female Employee in senior management	6	7	10
Total nationalities within AFNIC	24	27	26

HEALTH & SAFETY

Improving the health and safety of our employees remains a high priority for us at AFNIC. Accordingly, we have implemented a set of standards to ensure the health and safety of our employees. Such standards are part of the legal requirement set by the UAE jurisprudence and are as follows:

- 1) Administrative decision No. 19 of 2023 relating to Occupational Safety and Health & Labor Accommodations.
- 2) Ministerial Decision No. 657 of 2022 on Rules and Guidelines to Deal with Work Injuries and Occupational Diseases.
- 3) Cabinet Resolution No. 33 of 2022 concerning Work Injuries and Occupational Diseases

Our Health and Safety policies and procedures helps to also assure the safety of our offices and facilities. In addition, we organize occupational health and safety awareness sessions during the induction program when on-boarding employees and provide secure working environments. In addition, AFNIC also provides group health and life insurance to all its employees to promote workers health.

To manage health and safety standards, employees are expected to adhere to safety rules, exercise caution and take all reasonable steps to protect their own safety, as well as the safety of colleagues, customers and visitors. Employees are encouraged to raise any ideas, concerns or suggestions for improving health and safety standards with the relevant department.

Occupational injury and evacuation policies and procedures are also in place to manage safety risks and to compensate in the unfortunate event of any accident / injury, in accordance with the



UAE employment law.

In addition, emergency measures are also established such as first aid kits and trained first aid respondents in each location as well as measures related to emergency closure of workspace due to fire, earthquake, power failure etc. Afnic takes all necessary safety measures to ensure its employees are well protected against any work related hazards/injuries.

We also have an Employee Data policy in place to safeguard confidential employee information collected fairly and lawfully with employees consent during the onboarding process. The information obtained are for administrative purposes and stored in compliance with the UAE regulations, HR and Admin best practices. Access to records in employee files are restricted to HR and Admin, concerned department manager the employee reports to and the CEO to exert a more rigorous control in protecting employee data.

Ensuring a safe and healthy work environment will always remain a priority at AFNIC.

CORPORATE SOCIAL RESPONSIBILITY



SUPPORTING OUR COMMUNITY



01

**MATERIAL
ISSUES COVERED:**

- Corporate Citizenship

02

**ESG VISION
COMPLIANCE:**

UAE CENTENNIAL	UN SDG 17	UAE Green Agenda 2015- 2030
<ul style="list-style-type: none"> • Happy and Cohesive Society 	<ul style="list-style-type: none"> • No poverty • Zero Hunger • Sustainable cities and communities 	<ul style="list-style-type: none"> • Social Development and Quality of Life

CORPORATE CITIZENSHIP

AFNIC is dedicated to supporting the prosperity of the communities where we operate by investing in initiatives aimed at enhancing people's well-being. At AFNIC, we believe that it is our responsibility and obligation to support communities and people who are facing various challenges including social, environmental, health and economic challenges. To do so, we are constantly seeking to expand our impact in communities and making a significant contribution to the society.

In 2025, AFNIC contributed a total of approximately AED 245,900 in 25 initiatives,, which we launched, organized and participated in, to support local communities' development.

COMMUNITY INVESTMENT

	2023	2024	2025
Value of investment in local community (AED)	81,180	195,000	245,900
Number of initiatives taken for the society	18	34	25

AFNIC sponsorships and charitable donations made in the year 2025 were:

- 1) CSR-Philippines school, mosque, and waterwheel construction
- 2) Ajman Club for Disabled
- 3) Tareq Rehabilitation & Autisms Center
- 4) Fujairah International Piano competition
- 5) Indian Social Club – Souvenir book
- 6) Kerala Muslim Cultural Centre – Ameen Puthoor Memmorial Football tournament
- 7) Rising GYM-Powerlifting Competition-2025
- 8) UAE Scout Pioneers
- 9) Wakilak for Tourism
- 10) Zayed Radio For Qura'an
- 11) Donation to Individual
- 12) NSS Hindu College Changanassery Kalayasmrithi
- 13) Fujairah Culture & Media Authority
- 14) Fujairah Traffic Week
- 15) Indian Cultural and Arts Society
- 16) Nair Service Society VishuSandhya
- 17) Fujairah Bodybulding Championship
- 18) Sevanam SNDP Yogam Ponnonam
- 19) Selected Bavikara UAE Cricket Premier League
- 20) Indian Cultural & Arts Society Orumayde Ponnonam
- 21) Fujairah Cricket Brothers Fujairah Super League
- 22) Perumbavaar Pravasi Association Onam Celebration
- 23) Keralotsavam-Kairali Cultural Association
- 24) UAE Kerela Muslim Cultural Centre
- 25) CAPSS Fujairah Mandala Makara Vilakku Festival

RESPONSIBLE ACTIONS, RESPECTFUL RELATIONS



VALUING RELATIONSHIPS



01

MATERIAL ISSUES COVERED:

Innovation and Digitization
Data privacy and Security
Customer Experience

02

ESG VISION COMPLIANCE:

UAE CENTENNIAL Plan 2071	UN SDG 17	UAE Green Agenda 2015- 2030
<ul style="list-style-type: none"> Happy and Cohesive Society 	<ul style="list-style-type: none"> Industry, Innovation, and Infrastructure Partnership for the goals 	<ul style="list-style-type: none"> Social Development and Quality of Life

INNOVATION AND DIGITIZATION

Digital transformation continues to be one of AFNIC's core strategic priorities, supporting the organization's ESG principles by enhancing operational efficiency, improving customer experience, and promoting sustainable technology practices. AFNIC continues to expand its digital ecosystem through the enhancement of cloud-based services and the continuous development of digital platforms.

Digital channels such as the **AFNIC mobile application, corporate website, and customer portals** play a significant role in delivering seamless services to customers. These platforms enable customers to conveniently access insurance products and services, compare policies, make secure online payments, interact with customer support, and initiate claims digitally, thereby improving accessibility, security, and overall service efficiency.

During 2025, AFNIC IT continued implementing initiatives aimed at modernizing the IT environment and strengthening digital capabilities. As part of the legacy technology remediation program initiated in 2023, the organization has progressed with the phased migration and replacement of legacy and End-of-Life (EOL) systems and devices. These upgrades focus on deploying modern, energy-efficient infrastructure that reduces power consumption and heat emissions while improving system performance, reliability, and cybersecurity resilience.

In addition, AFNIC continues to advance its paperless strategy by expanding digital platforms and automating internal processes to reduce dependency on physical documentation. Ongoing user awareness and digital adoption initiatives are also conducted to encourage employees and customers to utilize digital services effectively.

These initiatives collectively support AFNIC's long-term vision of building a secure, efficient, and environmentally responsible digital infrastructure, aligning technology innovation with the organization's broader ESG and sustainability objectives.

Centralized monitoring and enhanced cybersecurity controls were implemented to improve system oversight and strengthen digital security.

Automation of IT operations was expanded to optimize resource utilization and improve service efficiency while supporting AFNIC's digital transformation objectives.

The following programs were developed and are running successfully in servicing our customers, keeping future sustainability purposes in mind:

- Business 2 Customer Portals
- AFNIC Website
- Advanced IT infrastructure
- Mobile App for all Online Products
- Digital Signatures
- Dual Factor Authentication on all critical business apps
- AML production integration with Emirates ID Card reader
- SIEM Tool upgradation to Cloud based on Monitoring
- Industry leading Gateway Security to protect the Company Information Systems from bad actors
- Privilege Access Management Solution for monitoring servers / applications
- Introduced 24/7 Business WhatsApp to customers for live engagement to provide immediate / efficient customer service.
- Training for all AFNIC employees for understanding the path of AFNIC Digital Transformation and Cyber Security Awareness to handle all kinds of modern day threats.



DATA PRIVACY AND SECURITY

Personal data is a critical component of insurance operations, as accurate and comprehensive customer information enables insurance organizations to effectively underwrite risks, develop appropriate insurance products, and deliver efficient services. Protecting this information is therefore fundamental to maintaining customer trust and ensuring responsible business practices. AFNIC recognizes that data privacy and cybersecurity are essential for safeguarding stakeholder interests and preventing risks such as data breaches, unauthorized access, and IT disruptions that may lead to financial, legal, or reputational impacts.

To mitigate these risks, AFNIC continues to strengthen its data protection framework through robust cybersecurity controls, secure IT infrastructure, and well-established governance policies. Advanced security technologies, including Data Loss Prevention (DLP), Endpoint Detection and Response (EDR), email security solutions, and encryption mechanisms, are implemented alongside continuous monitoring, vulnerability assessments, and periodic access reviews to safeguard sensitive information. In addition, strict information security procedures and contractual safeguards—such as confidentiality provisions, Non-Disclosure Agreements (NDAs), and data protection clauses in third-party agreements—help ensure that employees and external partners comply with the organization’s data privacy requirements.

Through these measures, AFNIC aims to ensure the confidentiality, integrity, and availability of sensitive data belonging to customers, employees, and other stakeholders, reinforcing its commitment to responsible digital operations, regulatory compliance, and long-term stakeholder trust as part of its broader ESG and sustainability strategy

Physical Security Policy	To ensure that information assets receive adequate physical and environmental protection, and to prevent or reduce probabilities of physical and environmental control/security compromises (loss, damage, theft, interference) etc.
Asset Management Policy	To ensure all information assets are identified, recorded and maintained through an information asset inventory. The asset inventory is to be reviewed and updated on a regular basis and during any major organizational restructure. These assets are classified into various categories depending on their importance and access authority. This enables AFNIC to keep a greater control over its Business operations, Customer data, Regulatory & Legal compliance, while improving business outcome.
Operational Management Policy	To ensure that activities concerning support and maintenance of data, technology, and application are controlled and carried out in a standardized manner to reduce probabilities of errors and compromises, and to increase efficiency and security.
IS Acquisition, Development and Maintenance Policy	To emphasize the need for AFNIC to adopt secure system and software development lifecycle management processes and to ensure that systems and applications in use are securely managed and supported to avoid misuse of privileges and authority, reduce probabilities of information, system and application compromises, and to uphold AFNIC's reputational value and public trust.
Data Protection & Privacy Policy	To ensure that data is protected by reasonable security safeguards against risks such as information loss, unauthorized access, destruction, misuse, modification, or disclosure, this policy mandates that all personnel accessing organizational data certify a non-disclosure and confidentiality agreement both during and after their employment.
Third Party Policy	To ensure third party services are controlled through suitable procedural obligations and contractual terms to secure privacy and protect information assets.
Information Security Policy	To ensure protection against risk associated with business or customer information and promoting awareness amongst employees, contractors, and consultants about the value of information being worked with or handled.
Compliance Policy	To define the process and guidelines to be followed, the purpose of implementing the statutory and regulatory contractual requirements of AFNIC related to information security. The policy complies with the applicable UAE laws, Intellectual Property Rights (IPR), and contractual obligations with vendors and contractors.
HR Security Policy	To ensure right resources are hired and utilized to support secure delivery of organizational objectives and services and are relieved in a manner that does not impact organizational assets, value, reputation and financial conditions any time current or in future.
Password Policy	Define and provide guidelines for users in choosing secure passwords and identify protection controls for those passwords.

AFNIC takes Data Privacy and Security with utmost importance, and adheres to UAE PDPL law and other applicable regulatory standards to ensure that customer information is processed, stored, and protected securely. We consistently invest in modern day systems to better prepare for modern day threats. Some of the measures taken by AFNIC to ensure data privacy and protection are:

- Implementation of latest control mandated by UAE PDPL laws and other regulatory bodies on Data privacy and information security
- Implementation ADHICS v2 Compliance mandated by DOH Abu Dhabi
- Formed ISMS Committee for governing, evaluating and enforcing information security practices in the organization
- Strengthened IT infrastructure by upgrading market leading security products & Services
- Dedicated Data Protection Officer (DPO) has been appointed to oversee compliance with data protection regulations, including the UAE Personal Data Protection Law (PDPL), and to ensure the proper handling and protection of personal data.
- Security Awareness Training to employees to efficiently use the systems
- VAPT Tests on critical systems to identify the weak points
- Implemented DLP (Data Leakage & Prevention) System
- Enforced MFA in user systems
- Signed NDA's with Third Party organizations and vendors who hold company data
- Perform Incident Response testing among users
- Conduct Disaster recovery drill to ensure business continuity of systems

IS Incident Management Policy	To define and utilize suitable processes and resources to identify and respond to information security and cyber security incidents while ensuring AFNIC is not severely impacted by incident outcomes and are able to restore affected operations within an acceptable timeframe.
Data Protection & Privacy Policy	To ensure that data is protected by reasonable security safeguards against risks such as information loss, unauthorized access, destruction, misuse, modification, or disclosure, this policy mandates that all personnel accessing organizational data certify a non-disclosure and confidentiality agreement both during and after their employment.
Backup and Recovery Policy	The objective of this policy is to define adequate backup requirements for the critical information and data of Al Fujairah National Insurance Co.
Internet Usage Policy	<ul style="list-style-type: none"> - To ensure efficient and reliable internet usage by all users in AFNIC. - To protect confidential information and intellectual property belonging to AFNIC and ensure that the risk of exposure is minimized. - To optimize and manage users productivity by monitoring the use of internet service.
Teleworking Policy	To mitigate the potential risk of exposure of information and information processing facilities of AFNIC while accessing it remotely through the approved virtual private network or other encrypted channels.
Data Protection & Privacy Policy	To ensure data protection and privacy as required in relevant legislation, regulations and, if applicable, contractual clauses
Clear Desk and Clear Screen Policy	Sensitive information could be accessible in many forms and it is necessary to identify and protect the information in all its forms. The Clear Desk and Clear Screen Policy is aimed at reducing the risks of unauthorized access, loss of, and damage to information by means of securing the work area at AFNIC Insurance.
IT System Continuity Policy	To ensure systems, applications and resources are available to support service continuity requirements of identified critical services and processes during abnormal situations or environment.

Moreover, AFNIC takes various steps to thwart against cyber-attacks by assimilating innovative techniques in terms of systems, process peoples and strategies into the business model.

AFNIC uses industry leading cyber security detection and monitoring solutions such as modern Firewalls, SIEM Solutions, NAC Solution, DLP Solutions, Email Security Solution, EDR Solutions, PAM Solution and Various VLAN and DMC Segregation to strengthen internal network.

AFNIC also educates its employees with diverse cyber security trainings and notifies them about emerging cyber security threats to keep them well informed about external interventions through cyber space. We also conduct assessments on employee cyber awareness in aspects such as Phishing, Malware attack, Password attack, SQL injection attack etc. These assessments enable AFNIC to understand its reactivity towards shielding any attacks and incident reporting practice, and provides scope for improvement.

CUSTOMER EXPERIENCE AND SATISFACTION

Our customers are a top priority for AFNIC. We always seek to provide them with high quality services that add to their convenience and meet their needs and wants.

AFNIC has created a 'Customer Journey' plan to enhance and provide the best customer experience. This development plan has been in continuation with multiple options in line to further enhance customer experience. Below are some of the features of the 'Customer Journey' plan:



FEATURE	BENEFITS	AVAILABILITY
Website and Social Media	<ul style="list-style-type: none"> - This communication tool increases visibility and access to the offered products and services to the public. - More than 3 Billion people worldwide are actively using social media. - Website Services include: <ul style="list-style-type: none"> a. Call Back service b. Blogs: updated with current activities c. Contact information 	Available
SMS and Phone Call Reminders	<ul style="list-style-type: none"> - Using SMS as an effective customer service channel to send important messages relating to a consumer renewal. - Phone call reminders provide a fast and convenient way to schedule reminders for renewal. 	Available
24 Hours Call Center	<ul style="list-style-type: none"> - Makes customer engagement easier by providing a way to contact the company at any time. - Well-trained operators will answer questions, resolve issues and issue quotations in a timely and professional manner. - 24 Hours answering service gives round-the-clock direct access to customers to contact the company. 	Available
Online Quote	<ul style="list-style-type: none"> - Faster and more convenient for the customer. - The number of customers will increase due to ease of access to their required service. 	Available
Walk-in Customer	<ul style="list-style-type: none"> - The customers can experience direct customer service from the company, which can result in positive word-of-mouth promotion. 	Available

FEATURE	BENEFITS	AVAILABILITY
Welcome / Thank you SMS	<ul style="list-style-type: none"> - Texting is one of the most personal marketing tools - Showing gratitude makes people feel valued - Showing the customer how much they are appreciated are important parts of the customer's emotional journey. 	Available
Customer Survey SMS	<ul style="list-style-type: none"> - Customers surveys are the best way to make sure that the customer is satisfied and if they're not, give them the opportunity to remediate or to gather quick feedback from a broad audience. 	Available
SMS on Special Occasions	<ul style="list-style-type: none"> - With SMS messaging we can remain and engaged with customers. - Expressing care and attention will create an emotional connection between the client and the company 	Available
Claims by phone call	<ul style="list-style-type: none"> - Client's claim can be processed immediately 	Available
Website Call Back Service	<ul style="list-style-type: none"> - This well rounded customer service gives a higher chance to resolve the customers' requests quickly and efficiently. - Customers have increased satisfaction 	Available
Claim by Website	<ul style="list-style-type: none"> - It is convenient for the customer to make the claim, and for the company to register the claim. - Increases customer satisfaction 	Available
SMS Vehicle Collection	<ul style="list-style-type: none"> - This sharing of information builds trust with the customer. - Zero entry costs for this service. 	Available
After Claims Service	<ul style="list-style-type: none"> - Using recommendations to develop the claims department can be utilized in reducing customer dissatisfaction -After claims service gives access to understand customers' feeling; how they feel after making a claim, what they expect from AFNIC and how to respond if they are disappointed. 	Available



In recent years AFNIC has shifted its operations to be more online based. The wholly in-house AFNIC Call Centre was established along with the online payment facility. This allowed customers to receive their policies and quotations remotely.

AFNIC further sought to enhance its customer feedback systems by collecting feedback about its products and services through surveys sent by SMS. These SMS surveys are sent immediately after a policy is purchased with AFNIC. Customers are also able to provide their complaints and suggestions on the AFNIC website, Facebook, and Google. After receiving a complaint, the customer is immediately phoned by the Call Centre team to get the details of their complaint. If possible, the complaint is resolved at the same time or escalated to the next level of authority until the grievance is resolved.

AFNIC has also opened many communication channels and the employees responsible for each line of contact have

been well trained to communicate eloquently with our clients:

- AFNIC toll free: 800 AFNIC (23642)

- AFNIC WhatsApp: 80023642

- AFNIC Social Media:



- AFNIC Website Call-Back Service

- Renewal reminder SMS

AFNIC employees undertake extensive training sessions to enhance their interactions with customers, while the processes of engaging with customers are audited on a regular basis to ensure customer satisfaction is achieved. All AFNICs products and coverages are explained thoroughly to the customer during client on boarding. Moreover, the policy schedules states all relevant information clearly and succinctly.

To measure AFNIC's customer satisfaction, surveys are sent to customers after the purchase of a policy to collect their feedback about AFNIC's products and services. The system used is provided by Question Pro, where all the responses are collected. Both summary reports and comprehensive reports are obtained through the Question Pro system, which enable for better analysis and process improvement.

A quarterly report on the customer satisfaction survey is provided to the Marketing & Sales Department Director. Any concerns regarding performance, or any negative reviews are addressed immediately by calling the customer and enquiring the concerned employee.

In 2025, AFNIC has received 103 complaints, all complaints were promptly addressed and resolved within the company's established service standards, achieving a 100% resolution rate. This reflects AFNIC's commitment to effective customer handling and continuous improvement in the service quality.



CUSTOMER COMPLAINTS

	2023	2024	2025
Total number of complaints received	105	92	103
Total number of complaints resolved	69	80	103
% number complaints resolved	66%	87%	100%

All calls made to or by the Customer Service Call Centre are recorded. Every month, samples of calls attended by each Call Centre agent are evaluated by the Call Centre supervisor and feedback is provided to them on how to improve their service.

AFNIC has established a structured complaint management system to ensure that customer concerns and feedback are handled in a fair, transparent, and timely manner. The system enables customers to submit complaints through multiple channels, while ensuring proper investigation, resolution, and documentation of each case. This framework supports continuous service improvement, strengthens customer protection, and enhances transparency and accountability in line with the company's commitment to responsible business practices and stakeholder trust.

OPERATING RESPONSIBLY

01

MATERIAL ISSUES COVERED:

- Sustainable Supply Chain
- Energy and Water Management
- Risk Management
- Fraud Prevention

02

ESG VISION COMPLIANCE:

Abu Dhabi Economic vision 2030

- Developing resilient infrastructure capable of supporting anticipated economic growth

UN SDG 17

- Decent Work and Economic Growth
- Industry, Innovation, and Infrastructure
- Responsible Consumption and Production

UAE Green Agenda 2015- 2030

- Sustainable , Development & Valued Natural Resources



SUSTAINABLE SUPPLY CHAIN

AFNICs' procurement procedures require all procurement activities to be performed in a fair and transparent manner. Our supplier selection process is guided by a strong commitment to sustainability and responsible business practices. We consider our suppliers as strategic partners in our shared journey towards environmental stewardship and long-term sustainability. Before entering into partnerships with brokers and suppliers, we conduct thorough due diligence to assess their practices to evaluate their operational practices. This process is designed to identify any activities that may have adverse effects on the environment.

Further, we have adopted a holistic strategy for supplier risk assessment, and we are currently in the process of integrating Environmental, Social, and Governance (ESG) factors into our broader risk management protocols.

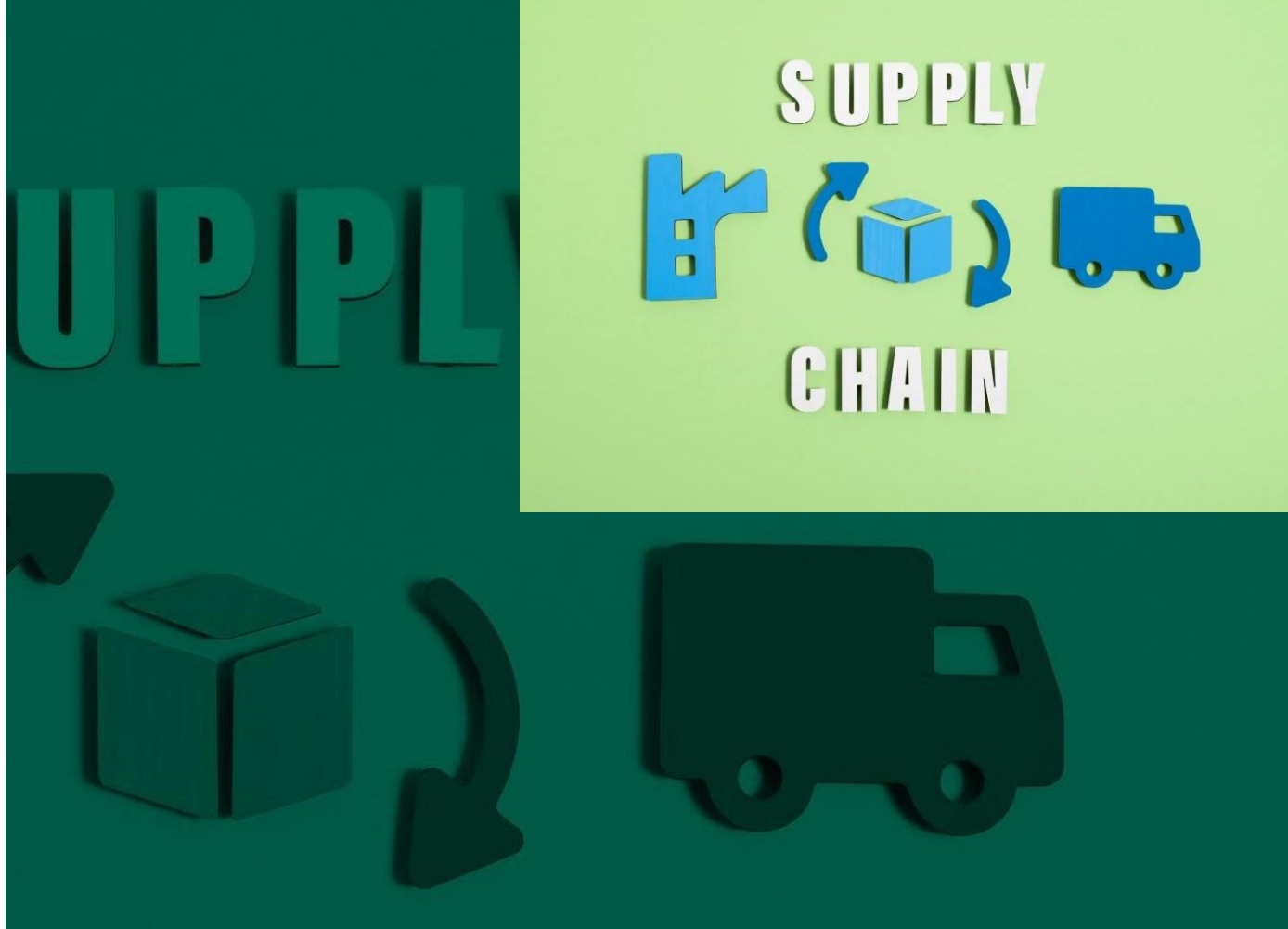
We also prioritize social responsibility as a fundamental pillar of our business practices. When selecting new suppliers, we methodically screen candidates using robust social criteria to ensure alignment with our values and commitment to ethical business conduct.

Our supplier screening process incorporates a comprehensive evaluation of social responsibility aspects. This includes assessing suppliers' labor practices, positive and negative social impacts, and forced labor, child labor and community engagement initiatives.

We are committed to environmental stewardship and sustainability in every facet of our operations. We are pleased to report that our supply chain has had no negative environmental impact during the year 2025. This positive outcome is a result of conducting business with suppliers whose activities inherently align with our commitment to environmental sustainability.

Supporting local suppliers in the UAE boosts our contribution to the local GDP. When acquiring any products or services, the first option is always a local supplier. In 2025, 73% of the total procurement budget was spent on over 124 local suppliers.

A suppliers is characterized by genuine direct or indirect commercial relationship with the organization Eg. Brokers, consultants, contractors (TPs/Reinsurance business etc)



Procurement			
	2023	2024	2025
Total number of local suppliers engaged	115	113	124
Procurement spending on local suppliers (AED '000)	49,289	79,820	117,423
Total Procurement Spending (AED '000)	49,289	79,820	161,447
Proportion of spending on local suppliers (%)	100%	100%	73%

ENERGY & WATER MANAGEMENT

AFNIC has taken some necessary steps to support reduction in our energy and water consumption:

- Availability of power efficient LED bulbs across AFNIC facilities to optimize lighting and switching off nonessential lights and air-conditioning as well as encouraging employees to aid in power saving.
- Distribution of reusable thermal water bottles to all employees as birthday presents to motivate reduction in the disposal of single-use plastic bottles having high environmental impact.
- Presence of manual taps across AFNIC to ensure employees have physical control of the faucet functionality so water is not wasted when not in use.



Electricity & water Consumption		
	2024	2025
Total Electricity consumption	742,381.19	796,911
Total Water consumption	23,092.20	25,982

RISK MANAGEMENT

Strong internal control procedures and risk management techniques are very important to us since we see them as essential to our long-term performance and profitable expansion. It is recognized that inadequate risk management can lead to substantial financial losses, legal problems, and a tarnished reputation.

The primary objective of our risk management framework is to protect the Company's shareholders from events that may hinder the achievement of set financial performance objectives. The management recognizes the critical importance of having efficient and effective risk management systems in place. Our risk management process aims to ensure that the operations that expose us to risk are consistent with our strategy, business objectives, and risk philosophy while maintaining an appropriate risk/reward balance and enhancing our stakeholder value.

The Company's risk management policies are established to identify and analyze the risks faced by the Company, to set appropriate risk limits and controls, and to monitor risks and adherence to limits. Risk management policies will be reviewed regularly to reflect changes in market conditions and the Company's activities.

The Company's Risk Management Committee oversees how management monitors compliance with the Company's risk management policies and procedures and reviews the adequacy of the risk management framework in relation to the risks faced by the Company.



Risk Based Approach

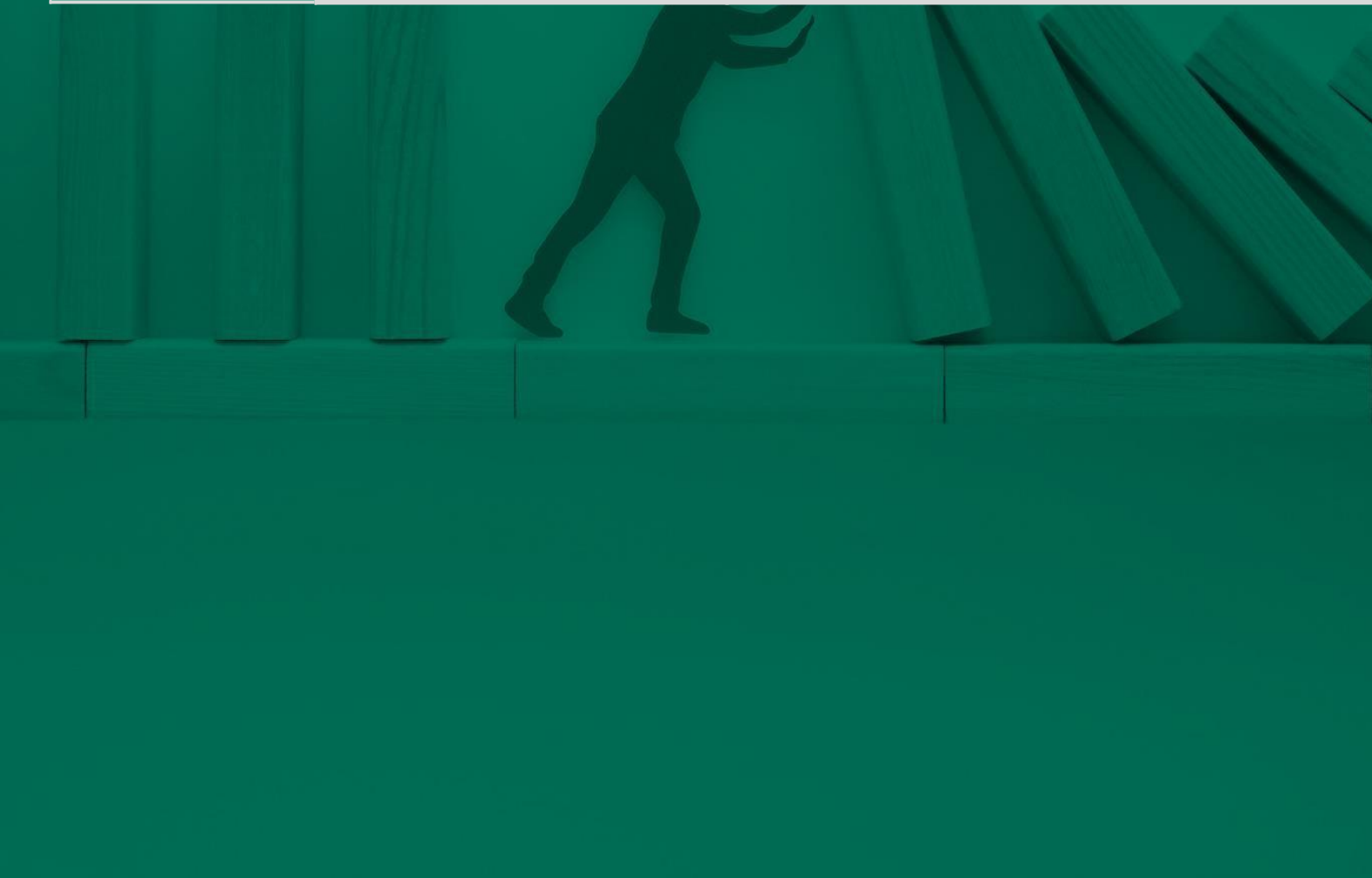
A detailed risk assessment methodology has been established as part of the risk management strategy to assess the Internal Control environment of the Company and its business activities. Aligned to the organizational risk management processes, this methodology enables Risk & Compliance to be strategically and operationally aligned with the risks facing the Organization. Business objectives .

At AFNIC, we actively manage our risks through a comprehensive risk register that systematically classifies financial, non-financial, and emerging risks. This register serves as a primary monitoring tool, playing a crucial role in enabling a holistic examination of risks across our entire enterprise. Below is a snippet from the risk register, showcasing our commitment to diligent risk management



RISK TYPE	RISKS IDENTIFIED	DESCRIPTION	MANAGEMENT RESPONSE
Operational Risks	Pricing/ Premium Rating	Premium not in line with risk assumed	A detailed Rating Guideline Manual for each class of Insurance and each type of Insurance with appropriate Rating Methodology is in place.
	Inadequacy of Reinsurance Program	Risk of inadequate protection if the Reinsurance Program is not adequately planned.	We undertake proper planning of Reinsurance Protection taking into account the Requirements of the Company.
Financial Risks	Premium collections	Risk of premium collection from Brokers and Sales Division.	The account will automatically freeze in case the collection exceeds credit limit for on account clientele. Moreover, ongoing monitoring done by collection department.
	Claims payments	Unexpected spike in claims	We ensure adequacy of reserve and moreover adequate Reinsurance support is availed
IT Security Risks	Improper Database Administration	Wrong updates can lead to Database Corruption and mismatch of records which might mislead data information.	Database Administration SYS user is controlled by the IT Manager and no other user has access to make any changes.
	Network Intruders	Outsiders access to AFNIC network	Network Access control enables to block if any unknown intruder tries to connect in AFNIC Corporate Network
Compliance Risks	Non-Compliance of Regulatory Requirements	Non Compliance with any new and existing regulation can result in payment of penalties.	Comprehensive compliance monitoring by Compliance Official.

RISK TYPE	RISKS IDENTIFIED	DESCRIPTION	MANAGEMENT RESPONSE
Climate-related Risks	Increased claims due to extreme weather events	Higher frequency and severity of weather-related claims (e.g., floods, storms).	The company incorporates climate data into risk models, adjusts premiums, and enhances reinsurance coverage for weather-related claims.
	Regulatory changes related to climate risk	New regulations or compliance requirements related to climate risk disclosure.	New regulations or compliance requirements related to climate risk disclosure.
	Impact on investments from climate change	Impact on investments from climate change	The company actively reviews and adjusts its investment portfolio to consider climate risks, investing in sustainable and climate-resilient assets.



CLIMATE – RELATED FINANCIAL RISK MANAGEMENT

Climate-related risk refers to the risks arising from climate change, including physical, transition and liability risks. Such risks could impact the viability and soundness of individual insurance companies and have broader implication for financial stability.

Principles for the effective management and supervision of climate-related financial risks.

There are seven principals of climate related financial risks that AFNIC follows to address the climate risks.

1. Oversight and responsibility of climate-related financial risk exposures (AI Fujairah National Insurance Company PJSC):

AI Fujairah National Insurance Company has established a clear governance structure that oversees climate-related financial risks, with senior management taking full responsibility for ensuring effective management and integration of these risks into business operations.

2. Incorporation of climate-related financial risk exposures into overall business strategy (AI Fujairah National Insurance Company PJSC):

The company has successfully integrated climate-related risks into its long-term business strategy, ensuring its objectives align with sustainable growth while addressing the impact of climate change on the insurance market and underwriting processes.

3. Assigning climate-related financial risk management responsibilities within the organization:

Specific teams and individuals have been assigned responsibility for managing climate-related risks across the company, ensuring a coordinated approach with clear accountability for addressing climate challenges in its insurance offerings.

4. Incorporation of climate-related financial risks into risk management framework:

Climate-related financial risks are fully incorporated into the company's existing risk management framework, factoring in extreme weather events and policy changes into its underwriting, claims management, and investment strategies.

5. Monitoring and reporting of climate-related financial risks:

The company actively monitors and reports on climate-related financial risks, regularly assessing their impact on financial performance and providing transparent reports to stakeholders, regulators, and customers.

6. Incorporation of climate-related financial risks into capital and liquidity adequacy processes:

AI Fujairah National Insurance has assessed the impact of climate-related risks on its capital reserves and liquidity, ensuring sufficient resources are maintained to manage claims and financial disruptions caused by climate-related events.

7. Scenario analysis of climate-related financial risks:

The company conducts regular scenario analysis to assess the potential impact of various climate change scenarios on its financial stability, helping to refine risk management strategies and ensure resilience against future climate-related risks.

In response to the evolving global landscape and heightened regulatory expectations, AFNIC underscores its commitment to a comprehensive assessment and disclosure of climate-related risks.

CLIMATE – RELATED FINANCIAL RISK MANAGEMENT

PHYSICAL RISK	TANSITIONAL RISK	LIABILITY RISK
<p>-Is the long term progressive impact of climate change that has a potential of economic or financial losses.</p> <p>-AFNIC is actively engaged in identifying and evaluating these risks while implementing protective measures to manage these risks.</p>	<p>-Is the shift towards a lower carbon economy prompting newer climate related regulations, technological changes, and market sentiments.</p> <p>-AFNIC remains vigilant on these policy changes, technological advancements, and market shifts to transition into a low carbon economy and continuously aligns its investment portfolio with emerging global economic trends.</p>	<p>-Arises out of climate-related compensatory claims/ legal actions taken against financial institutions.</p> <p>-AFNIC has incorporated this risk into its meticulous risk management framework to fortify the portfolio against potential legal ramifications associated with climate change.</p>

Climate-related financial risks are not bound by timelines and can emerge within the short, medium, and long-term. They can materialize through transmission channels in the balance sheets of financial firms and within the traditional categories of financial risks, including credit, market, operational, underwriting, reputational, and liquidity risks. Hence AFNIC actively engages with stakeholders, fostering dialogue on responsible environmental practices. This engagement strategy encourages enhanced disclosure of climate-related risks and opportunities, contributing to the long-term sustainability of the business portfolio.

To elevate transparency and stakeholder information, AFNIC is committed to including a comprehensive disclosure of pertinent climate-related information. This encompasses risk assessments, integration measures, and proactive strategies employed to mitigate climate-related risks. Such transparent reporting aligns with industry best practices and facilitates informed decision-making for stakeholders.

AFNIC does not allocate premiums specifically as reserves to absorb climate-related financial risks. However, the premium pricing structure inherently accounts for these factors. Additionally, we maintain strong risk mitigation measures through comprehensive reinsurance treaties, with a particular emphasis on Catastrophe Excess of Loss (XOL) protection. This coverage safeguards AFNIC's net retained lines against exposures of up to AED 35 million, with our excess limited to AED 2.5 million, ensuring financial resilience and stability against any risk including climate related risk.

FRAUD PREVENTION

AFNIC's formal and well-written Code of Conduct clearly defines our expectations of ethical behavior. The employees are expected to act with honesty and integrity and report any instance of suspected fraud.

All instances of actual and suspected fraud are dealt with seriously and investigated appropriately. AFNIC's Code of Conduct policy clearly states dealing fairly with clients, customers and counterparties and appropriately identify and manage actual, perceived and potential conflicts of interest. The policy also states that any gifts from the customers, suppliers, associates or any party involved in doing business with AFNIC should be declared in the Gifts Declaration Form and submitted to the Human Resources.



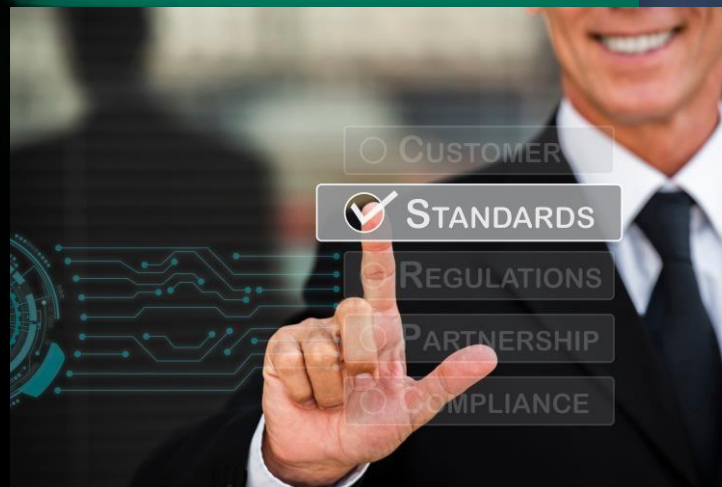
AFNIC also has in place a Whistleblower policy which encourages staff to report irregularities, incidents of suspected fraud, wrongful conduct and other infringements of the rules and policies in force. 'Whistle Blower' reports are handled with sensitivity, discretion and confidentiality. AFNIC protects 'Whistle Blowers' against 'retaliation' and verifies the reported incidents in an appropriate manner and all necessary steps are undertaken to identify proper remedies. Any form of retaliation undertaken by an employee, against any person for reporting irregularity, is prohibited and considered a breach of the AFNIC's Code of Conduct and Ethics. The Whistle Blower should report any reasonable concern about wrongful conduct, including aggressive, offensive or otherwise inappropriate behavior, fraudulent or dishonest use or misuse of AFNIC resources / property, to the appropriate authority. Protected disclosures and investigatory records are kept confidential to the maximum extent possible, consistent with the need to conduct an adequate investigation.

AFNIC have established a comprehensive Fraud Prevention Policy, which outlines strict measures to detect, prevent, and address fraudulent activities. This policy reinforces our zero-tolerance approach to fraud and ensures that all employees, stakeholders, and business partners adhere to ethical practices, safeguarding the company's reputation and financial stability.

EXTERNAL ASSURANCE

AFNIC are not sought any external assurance to review this non-financial report. Nonetheless, we have followed an extensive internal assurance process to warrant our stakeholders on the accuracy of the information present in this report.

In addition, the financial data included in the report has been extracted from our Financial Statements which have been independently audited by recognized audit firms. Our audited financial statements can be found at the following link <https://apigateway.adx.ae/adx/cdn/1.0/download/4708533content/>



APPENDIX A: GRI CONTENT INDEX

STATEMENT OF USE

Al Fujairah National Insurance Company PJSC has reported the information cited in this GRI content index for the period 1 Jan 2025 to 31 Dec 2025 with reference to the GRI Standards.

GRI 1 USED

GRI 1: FOUNDATION

GRI STANDARD	DISCLOSURE NUMBER	DISCLOSURE NAME	PAGE REFERENCE/ DIRECT RESPONSE
GRI 2: General Disclosures 2021	The Organization and its reporting practices		
	2-1	Organization details	Page 2
	2-2	Entities included in the organizations sustainability reporting	Al Fujairah National Insurance is the only entity included in this ESG report with its branches and insurance centers spread across all Emirates
	2-3	Reporting period, frequency and contact point	Page 1
	2-4	Restatements of Information	Page 25, 32
	2-5	External assurance	Page 62
	Activities and workers		
	2-6	Activities, Value chain, and other Business relationships	Page 3, 23,55
	2-7	Employees	Page 36, 37
	2-8	Workers who are not employees	Page 37
	Governance		
	2-9	Governance structure & composition	Page 23, 24
	2-10	Nomination and selection of the highest governance body	Page 26
	2-11	Chair of the highest governance body	Page 24

GRI STANDARD	DISCLOSURE NUMBER	DISCLOSURE NAME	PAGE REFERENCE/ DIRECT RESPONSE
GRI 2: General Disclosures 2021	2-12	Role of the highest governance body in overseeing the management of impacts	Page 23, 24, 25, 26, 27
	2-13	Delegation of responsibility for managing impacts	Page 27
	2-14	Role of the highest governance body in sustainability reporting of associations	AFNIC board of directors reviewed and approved the material topics disclosed in this report.
	2-15	Conflicts of interest	Page 23
	2-16	Communication of critical concerns	Page 27
	2-17	Collective knowledge of the highest governance body	Page 24
	2-18	Evaluation of the performance of the highest governance body	Page 23
	2-19	Remuneration Policies	Page 39
	2-20	Process to determine remuneration	Page 39
	2-21	Total Annual compensation ratio	Confidentiality Constraint
	Strategies, policies and practices		
2-22	Statement on sustainable development strategy	Page 9, 10	
2-23	Policy commitments	Page 29, 30, 38, 40, 42, 48, 49, 50, 51, 52, 55, 56, 57, 58, 59, 60, 62	

GRI STANDARD	DISCLOSURE NUMBER	DISCLOSURE NAME	PAGE REFERENCE/ DIRECT RESPONSE	
GRI 2: General Disclosures 2021	2-24	Embedding policy commitments	Page 29, 30, 38, 40, 42, 48, 49, 50, 51, 52, 55, 56, 57,58,59,61	
	2-25	Process to remediate negative impacts	Page 14, 15, 16, 17, 18	
	2-26	Mechanism for seeking advice and raising concerns	Page 53, 61	
	2-27	Compliance with laws and regulations	Page 32	
	2-28	Membership associations	Page 23	
	Stakeholder engagement			
	2-29	Approach to stakeholder engagement	Page 11, 12	
	2-30	Collective bargaining agreements	UAE employment law does not allow formation of trade unions. However, parties in the employment contract can file a grievance to the MOHRE to reach a resolution.	
	GRI 3: Material Topics 2021	3-1	Process to determine material topics	Page 13
		3-2	List of material topics	Page 13
3-3		Management of material topics	Page 14, 15, 16, 17, 18	
GRI 200 Series: Economic Standards				
GRI 201: Economic Performance 2016	201-1	Direct economic value generated and distributed	Page 32	
	201-2	Financial implications, risks and opportunities due to climate change	Page 60,61 -Reserve related to Climate risk is under review by the management and will be effective from 2025	
	201-3	Benefit plan obligations and other Retirement Plans	AFNIC registers all its Emirati employees in the GPSSA scheme as mandated by the UAE legislation	

GRI STANDARD	DISCLOSURE NUMBER	DISCLOSURE NAME	PAGE REFERENCE/ DIRECT RESPONSE
GRI 200 SERIES: ECONOMIC STANDARDS			
GRI 201: Economic Performance 2016	201-4	Financial assistance received from government	The Company did not receive any financial assistance from the government during the year 2025.
GRI 202:Market Presence 2016	202-1	Entry level wage by gender compared to local minimum wage	Not Applicable to AFNIC
	202-2	Proportion of senior management hired from local community	Page 37
GRI 203:Indirect Economic Impacts	203-1	Infrastructure investment and services supported	Page 33
	203-2	Significant indirect economic impacts	Page 33
GRI 204: Procurement Practices 2016	204-1	Proportion of spending on local suppliers	Page 55
GRI 205: Anti - corruption 2016	205-1	Operations assessed for risks related to corruption	Page 29, 30
	205-2	Communication and training relating to anti- corruption policies and procedures	Page 29, 30
	205-3	Confirmed incidents of corruption and actions taken	Page 30
GRI 206: Anti-competitive behavior 2016	206-1	Legal actions for anti-competitive behavior, anti- trust and monopoly practices.	Page 32
GRI 207: Tax 2019	207-1	Approach to tax	Page 28
	207-2	Tax Governance, Control, Risk Management	Page 28
	207-3	Stakeholder engagement and management of concerns related to tax	Page 28
	207-4	Country by country reporting	Not Applicable to AFNIC

GRI STANDARD	DISCLOSURE NUMBER	DISCLOSURE NAME	PAGE REFERENCE/ DIRECT RESPONSE
GRI 300 SERIES: ECONOMIC STANDARDS			
GRI 301: Materials 2016	301-1	Materials used by weight or volume	Not Applicable to AFNIC
	301-2	Recycled input materials used	Not Applicable to AFNIC
	301-3	Reclaimed products and their packaging materials	Not Applicable to AFNIC
GRI 302: Energy 2016	302-1	Energy consumption within organization	Page 56
	302-2	Energy consumption outside organization	Not Applicable to AFNIC
	302-3	Energy intensity	Information Unavailable
	302-4	Reduction of energy consumption	Information Unavailable
	302-5	Reduction in energy requirements of products and services	Information Unavailable
GRI 303: Water and effluents 2018	303-1	Interactions with water as a shared resource	Not Applicable to AFNIC
	303-2	Management of water discharge related impacts	Not Applicable to AFNIC
	303-3	Water withdrawal	Information Unavailable
	303-4	Water discharge	Information Unavailable
	303-5	Water Consumption	Page 56
GRI 304: Biodiversity 2016	304-1	Operational sites owned, leased, managed in, or adjacent to protected areas or areas of high biodiversity value outside protected areas	Not Applicable to AFNIC
	304-2	Significant impacts of activities, products, and services on biodiversity	Not Applicable to AFNIC

GRI STANDARD	DISCLOSURE NUMBER	DISCLOSURE NAME	PAGE REFERENCE/ DIRECT RESPONSE
GRI 300 SERIES: ECONOMIC STANDARDS			
GRI 304: Biodiversity 2016	304-3	Habitats protected or restored	Not Applicable to AFNIC
	304-4	IUCN red list species and national conservation list species with habitats in areas affected by operations	Not Applicable to AFNIC
GRI 302: Emissions 2016	305-1	Direct GHG emissions	Not Applicable to AFNIC
	305-2	Energy indirect GHG emissions	Information Unavailable
	305-3	Other indirect GHG emissions	Information Unavailable
	305-4	GHG emissions intensity	Not Applicable to AFNIC
	305-5	Reduction of GHG emissions	Information Unavailable
	305-6	Emissions of O-zone depleting substances	Not Applicable to AFNIC
	305-7	Nitrogen Oxides, Sulfur Oxides and other significant air emissions	Not Applicable to AFNIC

GRI STANDARD	DISCLOSURE NUMBER	DISCLOSURE NAME	PAGE REFERENCE/ DIRECT RESPONSE
GRI 300 SERIES: ECONOMIC STANDARDS			
GRI 306: Waste 2020	306-2	Management of significant waste Related impacts	Not Applicable to AFNIC
	306-3	Waste generated	Information Unavailable
	306-4	Waste diverted from disposal	Not Applicable to AFNIC
	307-5	Waste directed to disposal	Information Unavailable because the cost of obtaining such information will surpass its benefit. Nonetheless, AFNIC is proactively trying to reduce its paper usage via adoption of new technologies and electronic insurance
GRI 308: Supplier environmental assessment 2016	308-1	New suppliers that were screened using environmental criteria	Page 55
	308-2	Negative environmental impacts in the supply chain and actions taken	Page 18
GRI 400 SERIES: ECONOMIC STANDARDS			
GRI 401: Employment 2016	401-1	New employee hires and employee turnover	Page 36, 37
	401-2	Benefits provided to full-time employees that are not provided to temporary or part-time employees	Not Applicable to AFNIC
	401-3	Parental leave	Page 36
GRI 402: Labor management relations 2016	402-1	Minimum notice period regarding operational changes	Page 40
GRI 403: Occupational Health and Safety 2018	403-1	Occupational health and safety management system	Page 42
	403-2	Hazard identification, risk assessment and incident investigation	Page 42

GRI STANDARD	DISCLOSURE NUMBER	DISCLOSURE NAME	PAGE REFERENCE/ DIRECT RESPONSE	
GRI 403: Occupational Health and Safety 2018	403-3	Occupational health services	Page 42	
	403-4	Worker participation, consultation, and communication on occupational health and safety	Page 42	
	403-5	Workers training on occupational health and safety	Page 42	
	403-6	Promotion of worker health	Page 42	
	403-7	Prevention and mitigation of occupational health and safety impacts linked by business relations	Not Applicable to AFNIC	
	403-8	Workers covered by occupational health and safety management system	All Employees	
	403-9	Work-related injuries	No reported injuries in 2025	
	403-10	Work-related ill health	No reported work-related ill health in 2025	
	GRI 404: Training and education 2016	404-1	Average hours of training per year per employee	Page 38
		404-2	Programs for upgrading employee skills and transition assistance programs	Page 38
404-3		Percentage employees receiving regular performance and career development reviews	Page 40	
GRI 405: Diversity and equal opportunity 2016	405-1	Diversity of governance bodies and employees	Page 24, 25 ,41	
	405-2	Ratio of basic salary remuneration men to women	Page 41	

GRI STANDARD	DISCLOSURE NUMBER	DISCLOSURE NAME	PAGE REFERENCE/ DIRECT RESPONSE
GRI 406: Nondiscrimination 20	406-1	Incidents of discrimination and corrective actions taken	AFNIC did not encounter any legal action or recorded any incidents of discrimination in 2025
GRI 407: Freedom of association and collective bargaining 2016	407-1	Operations and suppliers in which the right to freedom of association or collective bargaining maybe at risk	UAE jurisprudence does not allow formation of Labor unions or workers councils.
GRI 408: Child labor 2016	408-1	Operations and suppliers at significant risk for incidents of child labor	Page 55
GRI 409: Forced or compulsory labor 2016	409-1	Operations and suppliers at significant risk for forced or compulsory labor	Page 55
GRI 410: Security practices 2016	410-1	Security and personnel trained in human rights policies or procedures	All employees are governed by AFNIC code of conduct and ethics.
GRI 411: Rights of indigenous people 2016	411-1	Incidents of violation involving rights of indigenous people	No reported incidents in 2025
Local Communities 2016	413-1	Local community engagement, impact assessment, and development programs	Page 37, 45
	413-2	Operations with significant actual or potential negative impact on local communities	No known incidents in 2025
GRI 414: Supplier social assessment 2016	414-1	New suppliers that were screened using social criteria	Page 55
	414-2	Negative social impacts in the supply chain and actions taken	Throughout 2025, AFNIC did not have any adverse social impact.
GRI 415: Public policy 2016	415-1	Political contributions	AFNIC did not partake in any political contributions in 2025

GRI STANDARD	DISCLOSURE NUMBER	DISCLOSURE NAME	PAGE REFERENCE/ DIRECT RESPONSE
GRI 416: Customer health and safety 2016	416-1	Assessment of the health and safety impacts of products and service categories	Not Applicable to AFNIC
	416-1	Incidents of non-compliance concerning the health and safety impacts of products and services	Not Applicable to AFNIC
GRI 417: Marketing and labeling 2016	417-1	Requirement of products and service information and labeling	Page 53
	417-2	Incidents of non-compliance concerning products and services information and labeling	No known incidents in 2025
	417-3	Incidents of non-compliance concerning marketing communications	No known incidents in 2025
GRI 418: Customer privacy 2016	418-1	Substantiated complaints concerning breaches of customer privacy or losses of customer data	No incidents recorded in 2025

APPENDIX B: REPORTING PRINCIPLES

REPORTING PRINCIPLES	
Accuracy	The information in this report has been presented in the most accurate form to the best of AFNIC's ability
Balance	The reported information reflects a balanced perspective of AFNIC's overall performance.
Clarity	AFNIC has made best possible effort to make the information available in a manner that is understandable and accessible to a wide range of stakeholders.
Comparability	Comparisons are made throughout the report against preceding periods.
Completeness	This report has been produced with an attempt to make it as complete as possible and covers major activities of AFNIC and its branches in the UAE.
Sustainability Context	AFNIC has considered industry sector and regional trends in sustainability that affect its activities.
Timeliness	This report covers the calendar year of 2025. Information disclosed in the report is recent and clearly indicates the time period to which it relates.
Verifiability	This report was internally verified by the sustainability report project manager.